

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended September 30, 2017.

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-13611

**SPARTAN MOTORS, INC.**  
(Exact Name of Registrant as Specified in Its Charter)

**Michigan**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**38-2078923**  
(I.R.S. Employer Identification No.)

**1541 Reynolds Road**  
**Charlotte, Michigan**  
(Address of Principal Executive Offices)

**48813**  
(Zip Code)

Registrant's Telephone Number, Including Area Code: **(517) 543-6400**

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes   X   No       

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes   X   No       

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input checked="" type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller Reporting Company	<input type="checkbox"/>
Emerging Growth Company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2).

Yes        No   X  

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

<u>Class</u>	Outstanding at
Common stock, \$.01 par value	<u>October 27, 2017</u>
	35,103,159 shares

SPARTAN MOTORS, INC.

INDEX

---

	Page
<b>FORWARD-LOOKING STATEMENTS</b>	<b>3</b>
<b>PART I. FINANCIAL INFORMATION</b>	
Item 1. Financial Statements:	
Condensed Consolidated Balance Sheets – September 30, 2017 (Unaudited) and December 31, 2016	4
Condensed Consolidated Statements of Operations - Three and Nine Months Ended September 30, 2017 and 2016 (Unaudited)	5
Condensed Consolidated Statements of Cash Flows - Nine Months Ended September 30, 2017 and 2016 (Unaudited)	6
Condensed Consolidated Statement of Shareholders' Equity – Nine Months Ended September 30, 2017 (Unaudited)	7
Notes to Condensed Consolidated Financial Statements	8
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	21
Item 3. Quantitative and Qualitative Disclosures About Market Risk	36
Item 4. Controls and Procedures	36
<b>PART II. OTHER INFORMATION</b>	
Item 1A. Risk Factors	37
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds	37
Item 6. Exhibits	38
<b>SIGNATURES</b>	<b>39</b>
<b>EXHIBIT INDEX</b>	

### FORWARD-LOOKING STATEMENTS

There are certain statements within this Report that are not historical facts. These statements are called “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These statements involve important known and unknown risks, uncertainties and other factors and can be identified by phrases using “estimate,” “anticipate,” “believe,” “project,” “expect,” “intend,” “predict,” “potential,” “future,” “may,” “will,” “should” and similar expressions or words. Our future results, performance or achievements may differ materially from the results, performance or achievements discussed in the forward-looking statements. There are numerous factors that could cause actual results to differ materially from the results discussed in forward-looking statements, including, among others:

- **Changes in economic conditions, including changes in interest rates, credit availability, financial market performance and our industries can have adverse effects on its earnings and financial condition, as well as our customers, dealers and suppliers.**
- **Changes in relationships with major customers and suppliers could significantly affect our revenues and profits.**
- **Constrained government budgets may have a negative effect on our business and its operations.**
- **The integration of businesses or assets we have acquired or may acquire in the future involves challenges that could disrupt our business and harm our financial condition.**
- **When we introduce new products, we may incur expenses that we did not anticipate, such as start-up and recall expenses, resulting in reduced earnings.**
- **Amendments of the laws and regulations governing our businesses, or the promulgation of new laws and regulations, could have a material impact on our operations.**
- **We source components from a variety of domestic and global suppliers who may be subject to disruptions from natural or man-made causes. Disruptions in our supply of components could have a material and adverse impact on our results of operations or financial position.**
- **Changes in the markets we serve may, from time to time, require us to re-configure our production lines or re-locate production of products between buildings or to new locations in order to maximize the efficient utilization of our production capacity. Costs incurred to effect these re-configurations may exceed our estimates and efficiencies gained may be less than anticipated.**

This list provides examples of factors that could affect the results described by forward-looking statements contained in this Report. However, this list is not intended to be all inclusive. The risk factors disclosed in Item 1A “Risk Factors” of Part II of this Quarterly Report on Form 10-Q and in Part I – Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2016, include all known risks our management believes could materially affect the results described by forward-looking statements contained in this Report. However, those risks may not be the only risks we face. Our business, operations, and financial performance could also be affected by additional factors that are not presently known to us or that we currently consider to be immaterial to our operations. In addition, new risks may emerge from time to time that may cause actual results to differ materially from those contained in any forward-looking statements. We believe that the forward-looking statements contained in this Report are reasonable. However, given these risks and uncertainties, we cannot provide you with any guarantee that the anticipated results will be achieved. All forward-looking statements in this Report are expressly qualified in their entirety by the cautionary statements contained in this Section and you are cautioned not to place undue reliance on the forward-looking statements contained in this Report as a prediction of actual results. We disclaim any obligation to update or revise information contained in any forward-looking statement to reflect developments or information obtained after the date this Report is filed with the Securities and Exchange Commission.

Item 1. **Financial Statements**

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**

(In thousands, except par value)

	<b>September 30,</b> <b>2017</b>	<b>December 31,</b> <b>2016</b>
	<b>(Unaudited)</b>	
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 21,855	\$ 32,041
Accounts receivable, less allowance of \$191 and \$487	93,682	65,441
Inventories	95,070	58,896
Income taxes receivable	-	1,287
Other current assets	4,482	4,526
<b>Total current assets</b>	<b>215,089</b>	<b>162,191</b>
<b>Property, plant and equipment, net</b>	<b>55,984</b>	<b>53,116</b>
<b>Goodwill</b>	<b>27,489</b>	<b>15,961</b>
<b>Intangible assets, net</b>	<b>9,642</b>	<b>6,385</b>
<b>Other assets</b>	<b>2,872</b>	<b>2,331</b>
<b>Net deferred tax assets</b>	<b>9,790</b>	<b>3,310</b>
<b>TOTAL ASSETS</b>	<b>\$ 320,866</b>	<b>\$ 243,294</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 55,000	\$ 31,336
Accrued warranty	19,786	19,334
Accrued compensation and related taxes	12,043	13,188
Deposits from customers	26,950	16,142
Other current liabilities and accrued expenses	12,461	7,659
Current portion of long-term debt	49	65
<b>Total current liabilities</b>	<b>126,289</b>	<b>87,724</b>
<b>Long-term debt, less current portion</b>	<b>22,840</b>	<b>74</b>
<b>Other non-current liabilities</b>	<b>5,103</b>	<b>2,544</b>
<b>Total liabilities</b>	<b>154,232</b>	<b>90,342</b>
Commitments and contingencies		
<b>Shareholders' equity:</b>		
Preferred stock, no par value: 2,000 shares authorized (none issued)	-	-
Common stock, \$0.01 par value; 80,000 shares authorized; 35,087 and 34,383 outstanding	351	344
Additional paid in capital	78,773	76,837
Retained earnings	88,168	76,428
<b>Total Spartan Motors, Inc. shareholders' equity</b>	<b>167,292</b>	<b>153,609</b>
Non-controlling interest	(658)	(657)
<b>Total shareholders' equity</b>	<b>166,634</b>	<b>152,952</b>
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>\$ 320,866</b>	<b>\$ 243,294</b>

See Accompanying Notes to Condensed Consolidated Financial Statements.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands, except per share data)  
(Unaudited)

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2017</b>	<b>2016</b>	<b>2017</b>	<b>2016</b>
Sales	\$ 189,215	\$ 148,664	\$ 526,029	\$ 444,927
Cost of products sold	160,564	130,571	461,327	390,206
Restructuring charges	-	83	156	83
<b>Gross profit</b>	<b>28,651</b>	<b>18,010</b>	<b>64,546</b>	<b>54,638</b>
Operating expenses:				
Research and development	1,598	1,377	5,265	4,408
Selling, general and administrative	17,057	13,820	48,160	41,782
Restructuring charges	232	221	1,044	788
Total operating expenses	18,887	15,418	54,469	46,978
<b>Operating income</b>	<b>9,764</b>	<b>2,592</b>	<b>10,077</b>	<b>7,660</b>
Other income (expense):				
Interest expense	(189)	(112)	(582)	(314)
Interest and other income	159	151	438	305
Total other income (expense)	(30)	39	(144)	(9)
Income before taxes	9,734	2,631	9,933	7,651
Taxes	(3,736)	(113)	(3,561)	(11)
Net income	13,470	2,744	13,494	7,662
Less: net loss attributable to non-controlling interest	-	(1)	(1)	(6)
<b>Net income attributable to Spartan Motors, Inc.</b>	<b>\$ 13,470</b>	<b>\$ 2,745</b>	<b>\$ 13,495</b>	<b>\$ 7,668</b>
<b>Basic net earnings per share</b>	<b>\$ 0.38</b>	<b>\$ 0.08</b>	<b>\$ 0.39</b>	<b>\$ 0.22</b>
<b>Diluted net earnings per share</b>	<b>\$ 0.38</b>	<b>\$ 0.08</b>	<b>\$ 0.39</b>	<b>\$ 0.22</b>
Basic weighted average common shares outstanding	35,105	34,439	34,882	34,406
Diluted weighted average common shares outstanding	35,105	34,439	34,882	34,406

See Accompanying Notes to Condensed Consolidated Financial Statements.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands)  
(Unaudited)

	<b>Nine Months Ended September 30,</b>	
	<b>2017</b>	<b>2016</b>
<b>Cash flows from operating activities:</b>		
Net income	\$ 13,494	\$ 7,662
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	7,335	5,742
(Gain)/loss on disposal of assets	-	(24)
Impairment of assets	-	406
Accruals for warranty	6,799	9,790
Deferred income taxes	(6,493)	(2,670)
Stock based compensation related to stock awards	2,578	1,280
Decrease (increase) in operating assets:		
Accounts receivable	(29,110)	(13,865)
Inventories	26,194	(7,402)
Income taxes receivable	1,287	1,059
Other assets	1,038	462
Increase (decrease) in operating liabilities:		
Accounts payable	19,729	16,822
Cash paid for warranty repairs	(10,036)	(7,727)
Accrued compensation and related taxes	(2,751)	3,533
Deposits from customers	(32,121)	4,451
Other current liabilities and accrued expenses	258	876
Other long term liabilities	1,811	-
Taxes on income	2,106	58
<b>Total adjustments</b>	<b>(11,376)</b>	<b>12,791</b>
<b>Net cash provided by operating activities</b>	<b>2,118</b>	<b>20,453</b>
<b>Cash flows from investing activities:</b>		
Purchases of property, plant and equipment	(3,762)	(9,299)
Proceeds from sale of property, plant and equipment	-	25
Acquisition of business, net of cash acquired	(28,903)	-
<b>Net cash used in investing activities</b>	<b>(32,665)</b>	<b>(9,274)</b>
<b>Cash flows from financing activities:</b>		
Proceeds from long-term debt	32,800	10
Payments on long-term debt	(10,049)	(42)
Purchase and retirement of common stock	-	(2,000)
Payment of dividends	(1,755)	(1,725)
Net cash used in the exercise, vesting or cancellation of stock incentive awards	(635)	(137)
<b>Net cash provided by (used in) financing activities</b>	<b>20,361</b>	<b>(3,894)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(10,186)</b>	<b>7,285</b>
<b>Cash and cash equivalents at beginning of period</b>	<b>32,041</b>	<b>32,701</b>
<b>Cash and cash equivalents at end of period</b>	<b>\$ 21,855</b>	<b>\$ 39,986</b>

See Accompanying Notes to Condensed Consolidated Financial Statements.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY**

(In thousands)

(Unaudited)

	<u>Number of Shares</u>	<u>Common Stock</u>	<u>Additional Paid In Capital</u>	<u>Retained Earnings</u>	<u>Non- Controlling Interest</u>	<u>Total Shareholders' Equity</u>
Balance at December 31, 2016	34,383	\$ 344	\$ 76,837	\$ 76,428	\$ (657)	\$ 152,952
Issuance of common stock and the tax impact of stock incentive plan transactions	7	-	(635)	-	-	(635)
Issuance of restricted stock, net of cancellation	697	7	(7)	-	-	-
Dividends declared (\$0.05 per share)	-	-	-	(1,755)	-	(1,755)
Stock based compensation expense related to restricted stock	-	-	2,578	-	-	2,578
Net income (loss)	-	-	-	13,495	(1)	13,494
Balance at September 30, 2017	<u>35,087</u>	<u>\$ 351</u>	<u>\$ 78,773</u>	<u>\$ 88,168</u>	<u>\$ (658)</u>	<u>\$ 166,634</u>

See Accompanying Notes to Condensed Consolidated Financial Statements.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Amounts in thousands, except per share data)**

**NOTE 1 - GENERAL AND SUMMARY OF ACCOUNTING POLICIES**

For a description of key accounting policies followed, refer to the notes to the Spartan Motors, Inc. (the “Company”, “we”, “our” or “us”) consolidated financial statements for the year ended December 31, 2016, included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 3, 2017. There have been no changes in such accounting policies as of the date of this report.

Spartan Motors, Inc. is a custom engineer and manufacturer of specialized motor vehicle chassis and bodies. Our principal chassis markets are emergency response vehicles, motor homes and other specialty vehicles. We also manufacture bodies for various markets including emergency response vehicles and vehicles used in delivery, mobile retail and trades and construction industries.

Our operating activities are conducted through our wholly-owned operating subsidiary, Spartan Motors USA, Inc. (“Spartan USA”), with locations in Charlotte, Michigan; Brandon, South Dakota; Snyder and Neligh, Nebraska; Delavan, Wisconsin; Ephrata, Pennsylvania; Bristol, Indiana; Kansas City, Missouri; and Saltillo, Mexico.

Our Charlotte, Michigan location manufactures heavy duty chassis and vehicles and supplies aftermarket parts and accessories under the Spartan Chassis and Spartan ER brand names. Our Brandon, South Dakota; Snyder and Neligh, Nebraska; Delavan, Wisconsin; and Ephrata, Pennsylvania locations manufacture emergency response vehicles under the Spartan ER, Smeal, US Tanker and Ladder Tower Company brand names. Our Bristol, Indiana location manufactures vehicles used in the parcel delivery, mobile retail and trades and construction industries, and supplies related aftermarket parts and services under the Utilimaster brand name. Our Kansas City, Missouri and Saltillo, Mexico locations sell and install equipment used in fleet vehicles. Spartan USA is also a participant in Spartan-Gimaex Innovations, LLC (“Spartan-Gimaex”), a 50/50 joint venture with Gimaex Holding, Inc. that was formed to provide emergency response vehicles for the domestic and international markets. Spartan-Gimaex is reported as a consolidated subsidiary of Spartan Motors, Inc. In February 2015, Spartan USA and Gimaex Holding, Inc. mutually agreed to begin discussions regarding the dissolution of the joint venture. In June 2015, Spartan USA and Gimaex Holding, Inc. entered into court proceedings to determine the terms of the dissolution. In February 2017, by agreement of the parties, the court proceeding was dismissed with prejudice and the judge entered an order to this effect as the parties agreed to seek a dissolution plan on their own. No dissolution terms have been determined as of the date of this Form 10-Q.

On January 1, 2017, Spartan USA acquired substantially all of the assets and certain liabilities of Smeal Fire Apparatus Co., Smeal Properties, Inc., Ladder Tower Co., and U.S. Tanker Co. When used in this Quarterly Report on Form 10-Q, “Smeal” refers to the assets, liabilities, and operations acquired from such entities. The assets acquired consist of the assets used by the former owners of Smeal in the operation of its business designing, manufacturing, and distributing emergency response vehicle bodies and aerial devices for the fire service industry. Smeal has operations in Snyder and Neligh, Nebraska; Delavan, Wisconsin; and Ephrata, Pennsylvania and is operated as part of our Emergency Response Vehicles segment.

The accompanying unaudited interim condensed consolidated financial statements reflect all normal and recurring adjustments that are necessary for the fair presentation of our financial position as of September 30, 2017, the results of operations for the three and nine month periods ended September 30, 2017 and the cash flows for the nine month period ended September 30, 2017, and should be read in conjunction with the audited consolidated financial statements and footnotes included in our Annual Report on Form 10-K for the year ended December 31, 2016.

The results of operations for the three and nine months ended September 30, 2017 are not necessarily indicative of the results to be expected for the full year.

We are required to disclose the fair value of our financial instruments in accordance with Financial Accounting Standards Board (“FASB”) Codification relating to “Disclosures about Fair Values of Financial Instruments.” The carrying amounts of cash and cash equivalents, accounts receivable, accounts payable and our variable rate debt instruments approximate their fair value at September 30, 2017 and December 31, 2016.

Certain immaterial amounts in the prior periods’ financial statements have been reclassified to conform to the current period’s presentation. These reclassifications had no impact on previously reported Net income (loss) or Total shareholders’ equity.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Amounts in thousands, except per share data)**

New Accounting Standards

In February 2017 the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update No. 2017-05, *Other Income-Gains and Losses from the Derecognition of Nonfinancial Assets (Subtopic 610-20)* (“ASU 2017-05”). ASU 2017-05 is intended to provide guidance for when gains and losses on nonfinancial assets should be applied to a financial asset by defining the term “nonfinancial asset”. ASU 2017-05 will go into effect when the revenue standard issued in ASU 2014-09 becomes effective. We believe that the adoption of the provisions of ASU 2017-05 will not have a material impact on our consolidated financial position, results of operations or cash flows.

In January 2017, the FASB issued Accounting Standards Update No. 2017-04, *Intangibles—Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment* (“ASU 2017-4”). ASU 2017-4 eliminates the requirement to determine the fair value of individual assets and liabilities of a reporting unit to measure goodwill impairment. Under the amendments in the new ASU, goodwill impairment testing will be performed by comparing the fair value of the reporting unit with its carrying amount and recognizing an impairment charge for the amount by which the carrying amount exceeds the reporting unit’s fair value. The new standard is effective for annual and interim goodwill impairment tests in fiscal years beginning after December 15, 2019, and should be applied on a prospective basis. Early adoption is permitted for annual or interim goodwill impairment testing performed after January 1, 2017. We believe that the adoption of the provisions of ASU 2017-04 will not have a material impact on our consolidated financial position, results of operations or cash flows.

In January 2017, the FASB issued Accounting Standards Update 2017-01, *Business Combinations (Topic 805): Clarifying the Definition of a Business* (“ASU 2017-01”), which provides guidance to entities to assist with evaluating when a set of transferred assets and activities (collectively, the “set”) is a business and provides a screen to determine when a set is not a business. Under the new guidance, when substantially all of the fair value of gross assets acquired (or disposed of) is concentrated in a single identifiable asset, or group of similar assets, the assets acquired would not represent a business. Also, to be considered a business, an acquisition would have to include an input and a substantive process that together significantly contribute to the ability to produce outputs. The new standard is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2017, and should be applied on a prospective basis to any transactions occurring within the period of adoption. Early adoption is permitted for interim or annual periods in which the financial statements have not been issued. We believe that the adoption of the provisions of ASU 2017-01 will not have a material impact on our consolidated financial position, results of operations or cash flows.

In August 2016, the FASB issued Accounting Standards Update No. 2016-15, *Statement of Cash Flows (Topic 230)* (“ASU 2016-15”). ASU 2016-15 is intended to reduce diversity in current practice regarding the manner in which certain cash receipts and cash payments are presented and classified in the cash flow statement. ASU 2016-15 is effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years. Early adoption is permitted. We early adopted ASU 2016-15, effective with the third quarter of 2017, which did not have an impact on our consolidated financial position, results of operations or cash flows through September 30, 2017.

In June 2016, the FASB issued Accounting Standards Update 2016-13, *Financial Instruments – Credit Losses: Measurement of Credit Losses on Financial Instruments* (“ASU 2016-13”). ASU 2016-13 is intended to introduce a revised approach to the recognition and measurement of credit losses, emphasizing an updated model based on expected losses rather than incurred losses. The provisions of this standard are effective for reporting periods beginning after December 15, 2019 and early adoption is permitted. We believe that the adoption of the provisions of ASU 2016-13 will not have a material impact on our consolidated financial position, results of operations or cash flows.

In March 2016, the FASB issued Accounting Standards Update No. 2016-09, *Compensation – Stock Compensation* (“ASU 2016-09”). ASU 2016-09 simplifies the accounting for a stock payment’s tax consequences by requiring the recognition of the income tax effects of awards in the income statement when the awards vest or are settled. It also allows a company to elect to account for forfeitures as they occur rather than on an estimated basis and revises the classification of certain tax payments related to stock compensation on the statement of cash flows. ASU 2016-09 is effective for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years. Early adoption is permitted. The impact of our adoption of ASU 2016-09 for the year ending December 31, 2017 will depend on market factors and the timing and intrinsic value of future stock based compensation award vesting. Our adoption of ASU 2016-09 did not have a material impact on our consolidated financial position, results of operations or cash flows through September 30, 2017.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Amounts in thousands, except per share data)**

In February 2016, the FASB issued Accounting Standards Update No. 2016-02, *Leases* (“ASU 2016-02”). The new standard establishes a right-of-use (“ROU”) model that requires a lessee to record a ROU asset and a lease liability on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement. The new standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. A modified retrospective transition approach is required for lessees for capital and operating leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements, with certain practical expedients available. We are currently evaluating the impact of our pending adoption of ASU 2016-02 on our consolidated financial position, results of operations or cash flows.

In July 2015, the FASB issued Accounting Standards Update 2015-11, *Inventory (Topic 330) – Simplifying the Measurement of Inventory* (“ASU 2015-11”). ASU 2015-11 requires entities that measure inventory using the FIFO or average cost methods to measure inventory at the lower of cost or net realizable value to more closely align the measurement of inventory in GAAP with International Financial Reporting Standards. Net realizable value is defined as estimated selling price in the ordinary course of business less reasonably predictable costs of completion and disposal. ASU 2015-11 is effective for public business entities for fiscal years, and for interim periods within those fiscal years, beginning after December 15, 2016. Our adoption of ASU 2015-11 had no impact on our consolidated financial position, results of operations or cash flows.

In May 2014, the FASB issued Accounting Standards Update 2014-09, *Revenue from Contracts with Customers (Topic 606)* (“ASU 2014-09”). ASU 2014-09 is based on the principle that revenue should be recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The new standard also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments and assets recognized from costs incurred to obtain or fulfill a contract. ASU 2014-09 is effective for annual reporting periods beginning after December 15, 2017, including interim periods within that reporting period, and may be applied retrospectively to each prior period presented or retrospectively with the cumulative effect recognized as of the date of initial application. We have undertaken a detailed analysis of our various contracts with customers and revenue streams. We are currently in the process of evaluating aspects of revenue recognition for certain of our contracts with customers and expect to complete this evaluation in the fourth quarter of 2017. While our evaluation is not yet complete, based on our analysis to date we currently believe that our revenue recognition will be mostly consistent under both the current and new standard, with performance obligations being satisfied under the majority of our contracts with customers upon delivery of our products. We expect to utilize the practical expedient to not recognize the effects of financing when we receive customer deposits for contracts that will be fulfilled in less than one year. We expect that the disclosures in the notes to our consolidated financial statements related to revenue recognition will be significantly expanded under the new standard, specifically regarding the quantitative and qualitative information about performance obligations, and changes in contract assets and liabilities. We currently expect to adopt the new standard using the modified retrospective approach, under which the cumulative effect of the initial application of the new standard will be recognized as an adjustment to the opening balance of retained earnings, in the first quarter of 2018.

In March 2016, the FASB issued Accounting Standards Update No. 2016-08, *Revenue from Contracts with Customers (Topic 606), Principal versus Agent Considerations (Reporting Revenue Gross versus Net)* (“ASU 2016-08”). ASU 2016-08 clarifies the implementation guidance for principal-versus-agent considerations in the revenue recognition standard. A principal-versus-agent consideration applies to sales that involve two or more suppliers to a customer. Each participant in the sale must determine whether they control the good or service and are entitled to the gross amount of the transaction or are acting as an agent and should collect only a fee or commission for arranging the sale. ASU 2016-08 will go into effect when the revenue standard issued in ASU 2014-09 becomes effective.

In April 2016, the FASB issued Accounting Standards Update No. 2016-10, *Revenue from Contracts with Customers (Topic 606), Identifying Performance Obligations and Licensing* (“ASU 2016-10”). ASU 2016-10 clarifies the implementation guidance in Topic 606 for identifying performance obligations and determining when to recognize revenue on licensing agreements for intellectual property. ASU 2016-10 removes the requirement to assess whether promised goods or services are performance obligations if they are immaterial to the contract with the customer and allows an entity to elect to account for shipping and handling activities that occur after the customer has obtained control of a good as an activity to fulfill the promise to transfer the good rather than as an additional promised service. ASU 2016-10 also includes implementation guidance on determining whether a license granted by an entity provides a customer with a right to use the intellectual property, which is satisfied at a point in time, or a right to access the intellectual property, which is satisfied over time. ASU 2016-10 will go into effect when the revenue standard issued in ASU 2014-09 becomes effective.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

In May 2016, the FASB issued Accounting Standards Update No. 2016-12, *Revenue from Contracts with Customers (Topic 606), Narrow-Scope Improvements and Practical Expedients* (“ASU 2016-12”). ASU 2016-12 clarifies the implementation guidance on assessing collectability, presentation of sales taxes, non-cash consideration and completed contracts and contract modifications at transition. ASU 2016-12 will go into effect when the revenue standard issued in ASU 2014-09 becomes effective.

**NOTE 2 – ACQUISITION ACTIVITIES**

On January 1, 2017, we completed the acquisition of substantially all of the assets and certain liabilities of Smeal pursuant to an Asset Purchase Agreement dated December 12, 2016.

This acquisition will bring significant scale to our Emergency Response Vehicles segment, expand the geographic reach of our dealer network and add complementary products to our existing emergency response product portfolio.

Sales and operating income included in our results since the January 1, 2017 acquisition are as follows:

	Three Months Ended September 30, 2017	Nine Months Ended September 30, 2017
Net sales	\$ 26,408	\$ 102,878
Operating income	1,859	850

The above operating income amounts include a one-time charge to cost of products sold of \$0 and \$189 for the three and nine months ended September 30, 2017 related to the fair value step-up of inventories acquired from Smeal and sold during the period.

**Pro forma Results of Operation (Unaudited)**

The following table provides unaudited pro forma net sales and results of operations for the three and nine months ended September 30, 2017 and 2016, as if Smeal had been acquired on January 1 of 2016. The unaudited pro forma results reflect certain adjustments related to the acquisition, such as changes in the depreciation and amortization expense on the Smeal assets acquired resulting from the fair valuation of assets acquired, expenses incurred to complete the acquisition and the impact of acquisition financing. The pro forma results do not include any anticipated cost synergies or other effects of the planned integration of Smeal. Accordingly, such pro forma amounts are not necessarily indicative of the results that actually would have occurred had the acquisition been completed on the date indicated, nor are they indicative of the future operating results of the combined company.

	Three Months Ended		Nine Months Ended	
	September 30, 2017	September 30, 2016	September 30, 2017	September 30, 2016
Net sales	\$ 189,215	\$ 165,304	\$ 526,029	\$ 493,806
Net earnings attributable to Spartan Motors, Inc.	\$ 13,589	\$ 1,745	\$ 16,310	\$ 5,729
Diluted net earnings per share	\$ 0.39	\$ 0.05	\$ 0.47	\$ 0.17

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

**Purchase Price Allocation**

The total purchase price paid for our acquisition of Smeal was \$42,489, subject to a net working capital adjustment and the tax gross-up payment described below. The consideration paid consisted of \$28,903 in cash, net of cash acquired of \$3,825, and the forgiveness of certain liabilities owed by the former owners of Smeal to the Company in the amount of \$7,391. Pursuant to the purchase agreement, the sellers may receive additional consideration in the form of a tax gross-up payment, which is payable no later than April 1, 2018, and is not expected to exceed \$2,400. The consideration paid is subject to certain post-closing adjustments, including a net working capital adjustment that we expect to finalize in the fourth quarter of 2017. Smeal has been a significant chassis customer of Spartan USA. The price paid pursuant to the purchase agreement was the subject of arm's length negotiation between Smeal and us.

This acquisition was accounted for using the purchase method of accounting with the purchase price allocated to the assets purchased and liabilities assumed based upon their estimated fair values at the date of acquisition. Identifiable intangible assets include trade-names and certain non-patented technology. The preliminary excess of the purchase price over the estimated fair values of the net tangible and intangible assets acquired of \$11,528 was recorded as goodwill. During the nine months ended September 30, 2017, the Company made certain adjustments to its purchase price allocation to adjust inventory, other current assets, accrued warranty and other liabilities, which resulted in a \$1,666 increase in goodwill. We recorded an estimate for contingent consideration related to the tax gross-up payment, valued in accordance with accounting guidance for business combinations and fair value measurements at \$2,370.

The preliminary allocation of purchase price to assets acquired and liabilities assumed is as follows:

Cash	\$	3,825
Accounts receivable		6,523
Inventory		62,368
Other current assets		932
Property, plant and equipment		5,773
Intangible assets		3,900
Goodwill		11,528
Total assets acquired		<u>94,849</u>
Accounts payable		3,935
Customer prepayments		42,929
Accrued warranty		3,689
Other liabilities		1,807
Total liabilities assumed		<u>52,360</u>
Total purchase price	\$	<u><u>42,489</u></u>

**Contingent Consideration**

Pursuant to the purchase agreement, the former owners of Smeal may receive additional consideration in the form of a tax gross-up payment. The purchase agreement specifies that Spartan will make a payment to the former owners of Smeal to cover certain state and federal tax liabilities for the tax year ending December 31, 2017 that result from the transaction. The payment is expected to be between \$0 and \$2,400 and will be based on state and federal income tax regulations in effect at the time of the payment for the tax year ending December 31, 2017. Under tax rules in effect as of the filing of this Form 10-Q, the additional consideration would be approximately \$2,400. In accordance with accounting guidance for business combinations, the value of the future consideration was recorded based upon tax rules in effect at the time of the acquisition, discounted to January 1, 2017 using a risk free discount rate of 1%. Changes in this estimate, other than changes in its present value, will be reflected as adjustments to the purchase price for a period of up to one year after the closing. Changes in the present value of the contingent consideration will be reflected in operating income in the period of such change.

**Goodwill Assigned**

The acquisition resulted in the recognition, on a preliminary basis, of \$11,528 of goodwill, which is expected to be deductible for tax purposes. The goodwill recognized is subject to a final net working capital adjustment and any necessary adjustment to the contingent consideration.

Goodwill consists of expected synergies resulting from the acquisition and the estimated value of the workforce employed. Key areas of expected cost savings include an expanded dealer network; complementary product portfolios; manufacturing and supply chain work process improvements; and the elimination of redundant corporate overhead.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

**Financing for the Acquisition**

Our acquisition of Smeal was financed using \$32,800 borrowed from our existing \$100,000 line of credit, as set forth in the Second Amended and Restated Credit Agreement, dated as of October 31, 2016, by and among us and our affiliates, as borrowers; certain lenders; Wells Fargo Bank, National Association, as Administrative Agent; and Wells Fargo Securities, LLC, as Sole Lead Arranger and Sole Bookrunner.

**Acquisition Related Expenses**

During the three and nine months ended September 30, 2017, we recorded pretax charges totaling \$11 and \$742 for legal expenses and other transaction costs related to the acquisition. During the three and nine months ended September 30, 2016, we recorded pretax charges totaling \$159 and \$159 for legal expenses and other transaction costs related to the acquisition. These charges, which were expensed in accordance with the accounting guidance for business combinations, were recorded in "Selling, general and administrative" and reflected within the "Other" column in the business segment table in Note 9, *Business Segments*.

**NOTE 3 – INVENTORIES**

Inventories are summarized as follows:

	September 30, 2017	December 31, 2016
Finished goods	\$ 17,790	\$ 12,743
Work in process	24,623	14,063
Raw materials and purchased components	55,620	35,458
Reserve for slow-moving inventory	(2,963)	(3,368)
Total inventory	<u>\$ 95,070</u>	<u>\$ 58,896</u>

We have a number of demonstration units used as part of our sales program. These demonstration units are included in the "Finished goods" line item above. The net carrying amount was \$7,726 and \$3,558 at September 30, 2017 and December 31, 2016.

**NOTE 4 – GOODWILL AND INTANGIBLE ASSETS**

Goodwill

As described in Note 2 - *Acquisition Activities*, we acquired substantially all of the assets and related liabilities of Smeal on January 1, 2017. The difference between the consideration paid and the acquisition-date fair value of the identifiable assets acquired and liabilities assumed was recognized as goodwill, as disclosed in the table below. Due to the short period of time that has elapsed since the acquisition of Smeal, it is our assessment that the goodwill at Smeal is not impaired. The goodwill at Smeal will be evaluated as part of the next annual assessment which will occur as of October 1, 2017, unless there is a triggering event that would necessitate an earlier evaluation.

During the second quarter of 2017, operations related to the manufacturing of our Reach delivery vehicle were reassigned to our Specialty Chassis and Vehicles segment from our Fleet Vehicles and Services segment to reflect the information and reports that our chief operating decision makers use to allocate resources to and assess the performance of our operating segments. As a result, a portion of the goodwill assigned to our Fleet Vehicles and Services segment was reassigned to our Specialty Chassis and Vehicles segment using a relative fair value approach.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

Changes in the carrying amount of goodwill, by reportable segment, are as follows:

	Emergency Response Vehicles	Fleet Vehicles & Services	Specialty Chassis & Vehicles	Total
Balance as of December 31, 2016	\$ -	\$ 15,961	\$ -	\$ 15,961
Acquisition of Smeal	11,528	-	-	11,528
Reassignment of goodwill	-	(638)	638	-
Balance as of September 30, 2017	<u>\$ 11,528</u>	<u>\$ 15,323</u>	<u>\$ 638</u>	<u>\$ 27,489</u>

With the acquisition of Smeal, we acquired other intangible assets besides goodwill. We recorded \$3,900 in intangible assets from the acquisition. The intangible assets consist of unpatented technology and various trade names. The unpatented technology will be amortized using the straight-line method over its estimated remaining useful life of 10 years, consistent with the pattern of economic benefits estimated to be received. The trade names are considered to have indefinite lives, and as such will not be amortized but will be tested for impairment annually or if events or changes in circumstances indicate that it is more likely than not that the trade names are impaired.

The following table provides information regarding our other intangible assets:

	As of September 30, 2017			As of December 31, 2016		
	Gross carrying amount	Accumulated amortization	Net	Gross carrying amount	Accumulated amortization	Net
Customer and dealer relationships	\$ 6,170	\$ 3,619	\$ 2,551	\$ 6,170	\$ 3,348	\$ 2,822
Acquired product development project	1,860	1,427	433	1,860	1,167	693
Unpatented technology	1,500	112	1,388	-	-	-
Non-compete agreements	400	400	-	400	400	-
Backlog	320	320	-	320	320	-
Trade Names	5,270	-	5,270	2,870	-	2,870
	<u>\$ 15,520</u>	<u>\$ 5,878</u>	<u>\$ 9,642</u>	<u>\$ 11,620</u>	<u>\$ 5,235</u>	<u>\$ 6,385</u>

We recorded intangible asset amortization expense of \$214 and \$177 during the three months ended September 30, 2017 and 2016 and \$643 and \$531 during the nine months ended September 30, 2017 and 2016.

The estimated remaining amortization associated with finite-lived intangible assets is expected to be expensed as follows:

	<u>Amount</u>
2017	\$ 190
2018	816
2019	449
2020	423
2021	399
Thereafter	2,095
Total	<u>\$ 4,372</u>

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

**NOTE 5 - DEBT**

Long-term debt consists of the following:

	September 30, 2017	December 31, 2016
Line of credit revolver (1):	\$ 22,800	\$ -
Capital lease obligations	89	139
Total debt	22,889	139
Less current portion of long-term debt	(49)	(65)
Total long-term debt	\$ 22,840	\$ 74

(1) On October 31, 2016, we entered into a Second Amended and Restated Credit Agreement (the "Credit Agreement") by and among us, certain of our subsidiaries, Wells Fargo Bank, National Association, as administrative agent ("Wells Fargo"), and the lenders party thereto consisting of Wells Fargo, JPMorgan Chase Bank, N.A. and PNC Bank (the "Lenders"). Under the Credit Agreement, we may borrow up to \$100,000 from the Lenders under a three-year unsecured revolving credit facility. We may also request an increase in the facility of up to \$35,000 in the aggregate, subject to customary conditions. This line carries an interest rate of the higher of either (i) the highest of prime rate, the federal funds effective rate plus 0.5%, or the one month adjusted LIBOR plus 1.00%; or (ii) adjusted LIBOR plus margin based upon our ratio of debt to earnings from time to time. We had no borrowings on this line at December 31, 2016. In January 2017, we borrowed \$32,800 from our credit line to fund our acquisition of Smeal, and repaid \$10,000 of this borrowing in May 2017. GM and Chrysler have the ability to draw up to \$10,000 against our line of credit in relation to chassis supplied to Spartan USA under chassis bailment inventory programs. The applicable borrowing rate including margin was 2.75% (or one-month LIBOR plus 1.50%) at September 30, 2017.

Under the terms of the primary line of credit agreement, we are required to maintain certain financial ratios and other financial conditions, which limited our available borrowings under our line of credit to a total of approximately \$45,500 and \$73,600 at September 30, 2017 and December 31, 2016, net of borrowings outstanding. The agreement also prohibits us from incurring additional indebtedness; limits certain acquisitions, investments, advances or loans; limits our ability to pay dividends in certain circumstances; and restricts substantial asset sales. At September 30, 2017 and December 31, 2016, we were in compliance with all debt covenants.

**NOTE 6 – RESTRUCTURING**

During the three and nine months ended September 30, 2017, we incurred restructuring charges related to a company-wide initiative to streamline operations and integrate our Smeal acquisition.

During the three and nine months ended September 30, 2016, we incurred restructuring charges related to efforts undertaken to upgrade production processes at our Brandon, South Dakota and Ephrata, Pennsylvania locations.

Restructuring charges included in our Consolidated Statements of Operations for the three and nine months ended September 30, 2017, broken down by segment, are as follows:

	Three Months Ended September 30, 2017				
	Emergency Response Vehicles	Fleet Vehicles and Services	Specialty Chassis and Vehicles	Other	Total
<b>Cost of products sold</b>					
Accrual for severance	\$ -	\$ -	\$ -	\$ -	\$ -
<b>General and Administrative</b>					
Accrual for severance	-	232	-	-	232
Total restructuring	\$ -	\$ 232	\$ -	\$ -	\$ 232

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

	Nine Months Ended September 30, 2017				
	Emergency Response Vehicles	Fleet Vehicles and Services	Specialty Chassis and Vehicles	Other	Total
<b>Cost of products sold</b>					
Accrual for severance	\$ 43	\$ 97	\$ 16	\$ -	\$ 156
<b>General and Administrative</b>					
Accrual for severance	367	547	79	51	1,044
<b>Total restructuring</b>	<u>\$ 410</u>	<u>\$ 644</u>	<u>\$ 95</u>	<u>\$ 51</u>	<u>\$ 1,200</u>

Restructuring charges for the three and nine months ended September 30, 2016 reflected within Operating expense in our Condensed Consolidated Statements of Operations were \$304 and \$871 and related to manufacturing process reengineering. All of these charges were related to our Emergency Response Vehicles segment.

The following table provides a summary of the compensation related charges incurred during the three and nine months ended September 30, 2017 as part of our restructuring initiatives, along with the related outstanding balances to be paid in relation to those expenses, which is reflected within Accrued compensation and related taxes on our Condensed Consolidated Balance Sheets.

	Severance
Balance January 1, 2017	\$ -
Accrual for severance	643
Payments and adjustments made in period	(201)
Balance March 31, 2017	442
Accrual for severance	325
Payments and adjustments made in period	(540)
Balance June 30, 2017	227
Accrual for severance	116
Payments and adjustments made in period	(250)
Balance September 30, 2017	<u>\$ 93</u>

There were no compensation related charges incurred during the three and nine months ended September 30, 2016.

**NOTE 7 - COMMITMENTS AND CONTINGENT LIABILITIES**

Under the terms of our credit agreement with our banks, we have the ability to issue letters of credit totaling \$20,000. At September 30, 2017 and December 31, 2016, we had outstanding letters of credit totaling \$906 and \$1,599 related to certain emergency response vehicle contracts and our workers compensation insurance.

At September 30, 2017, we and our subsidiaries were parties, both as plaintiff and defendant, to a number of lawsuits and claims arising out of the normal course of our businesses. In the opinion of management, our financial position, future operating results or cash flows will not be materially affected by the final outcome of these legal proceedings.

Chassis Agreements

We are party to chassis bailment inventory agreements with General Motors Company ("GM") and Chrysler Group, LLC ("Chrysler") which allow GM and Chrysler to draw up to \$10,000 against our revolving credit line for chassis placed at our facilities. As a result of these agreements, there was \$144 and \$784 outstanding on our revolving credit line at September 30, 2017 and December 31, 2016. Under the terms of the bailment inventory agreements, these chassis never become our property and the amount drawn against the credit line will be repaid by a GM or Chrysler dealer at the time an order is placed for one of our bodies, utilizing a GM or Chrysler chassis. As such, the chassis, and the related draw on the line of credit, are not reflected in the accompanying Condensed Consolidated Balance Sheets.

Warranty Related

We provide limited warranties against assembly/construction defects. These warranties generally provide for the replacement or repair of defective parts or workmanship for a specified period following the date of sale. The end users also may receive limited warranties from suppliers of components that are incorporated into our chassis and vehicles.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

Certain warranty and other related claims involve matters of dispute that ultimately are resolved by negotiation, arbitration or litigation. Infrequently, a material warranty issue can arise which is beyond the scope of our historical experience. We provide for any such warranty issues as they become known and are estimable. It is reasonably possible that additional warranty and other related claims could arise from disputes or other matters beyond the scope of our historical experience.

Changes in our warranty liability during the nine months ended September 30, 2017 and 2016 were as follows:

	2017	2016
Balance of accrued warranty at January 1	\$ 19,334	\$ 16,610
Warranties issued during the period	5,717	3,733
Cash settlements made during the period	(10,036)	(7,727)
Changes in liability for pre-existing warranties during the period, including expirations	1,082	6,057
Assumed warranties outstanding at Smeal on January 1, 2017	3,689	-
Balance of accrued warranty at September 30	<u>\$ 19,786</u>	<u>\$ 18,673</u>

Spartan-Gimaex joint venture

In February, 2015, Spartan USA and Gimaex Holding, Inc. mutually agreed to begin discussions regarding the dissolution of the Spartan-Gimaex joint venture. In June 2015, Spartan USA and Gimaex Holding, Inc. entered into court proceedings to determine the terms of the dissolution. In February 2017, by agreement of the parties, the court proceeding was dismissed with prejudice and the judge entered an order to this effect as the parties agreed to seek a dissolution plan on their own. No dissolution terms have been determined as of the date of this Form 10-Q. Costs associated with the wind-down will be impacted by the final dissolution agreement. In accordance with accounting guidance, the costs we have accrued so far represent the low end of the range of the estimated total charges that we believe we may incur related to the wind-down. While we are unable to determine the final cost of the wind-down with certainty at this time, we may incur additional charges, depending on the final terms of the dissolution, and such charges could be material to our future operating results.

**NOTE 8 – TAXES**

Our effective income tax rate was -38.4% and -35.9% for the three and nine months ended September 30, 2017 and was -4.3% and -0.1% for the three and nine months ended September 30, 2016. Our effective tax rates during 2017 and 2016 were impacted by the deferred tax asset valuation allowance recorded in 2015. Based upon an assessment of the available positive and negative evidence as of September 30, 2017, we determined that it was more likely than not that a significant portion of the valuation allowance recorded against our deferred tax assets was no longer necessary. A major portion of such positive evidence included cumulative profits incurred over the three year period ended September 30, 2017 as well as forecasted future profits. Our remaining valuation allowance at September 30, 2017 of \$3,164 offsets deferred tax assets for certain state net operating loss and tax credit carryforwards, based upon an assessment of anticipated future taxable income apportionable to those states. Taxes of \$(3,736) and \$(3,561) recorded during the three and nine months ended September 30, 2017 reflects the reversal of \$6,577 of the valuation allowance originally recorded in 2015. The valuation allowance resulted in a tax rate applied to 2016 earnings of 0% due to our ability to offset current period tax liability against our recorded valuation allowance. Taxes of \$(113) and \$(11) recorded during the three and nine months ended September 30, 2016 result from certain discrete adjustments, including adjustments for uncertain tax positions and a true-up of certain prior provisions for various state tax liabilities to the amounts reported on the actual tax filings.

**NOTE 9 - BUSINESS SEGMENTS**

We identify our reportable segments based on our management structure and the financial data utilized by our chief operating decision makers to assess segment performance and allocate resources among our operating units. We have three reportable segments: Emergency Response Vehicles, Fleet Vehicles and Services, and Specialty Chassis and Vehicles. As a result of a realignment of our operating segments completed during the second quarter of 2017, certain fleet vehicles are now manufactured by our Specialty Chassis and Vehicles segment and sold via intercompany transactions to our Fleet Vehicles and Services segment, which then sells the vehicles to the final customer. Segment results from prior periods are shown reflecting the estimated impact of this realignment as if it had been in place for those periods.

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

Beginning in 2017, we evaluate the performance of our reportable segments based on Adjusted EBITDA. Adjusted EBITDA is defined as earnings before interest, taxes, depreciation and amortization, and other adjustments made in order to present comparable results from period to period. These adjustments include restructuring charges and items related to our acquisition of Smeal, such as expenses incurred to complete the acquisition, the impact of fair value adjustments to inventory acquired from Smeal, and the impact on the timing of the recognition of gross profit for our chassis that are utilized by our recently acquired Smeal operations. We exclude these items from earnings because we believe they will be incurred infrequently and/or are otherwise not indicative of a segment's regular, ongoing operating performance. For those reasons, Adjusted EBITDA is also used as a performance metric for our executive compensation program, as discussed in our proxy statement for our 2017 annual meeting of shareholders, which proxy statement was filed with the SEC on April 13, 2017.

Our Emergency Response Vehicles segment consists of the emergency response chassis operations at our Charlotte, Michigan location and our operations at our Brandon, South Dakota; Snyder and Neligh, Nebraska; Delavan, Wisconsin; and Ephrata, Pennsylvania locations, along with our Spartan-Gimaex joint venture. This segment engineers and manufactures emergency response chassis and vehicles.

Our Fleet Vehicles and Services segment consists of our operations at our Bristol and Wakarusa, Indiana locations, along with our operations at our up-fit centers in Kansas City, Missouri and Saltillo, Mexico and focuses on designing and manufacturing walk-in vans for the delivery and service market and the production of commercial truck bodies along with related aftermarket parts and assemblies.

Our Specialty Chassis and Vehicles segment consists of our Charlotte, Michigan operations that engineer and manufacture motor home chassis, defense vehicles and other specialty chassis and distribute related aftermarket parts and assemblies.

Appropriate expense amounts are allocated to the three reportable segments and are included in their reported operating income or loss.

The accounting policies of the segments are the same as those described, or referred to, in Note 1 - *General and Summary of Accounting Policies*. Assets and related depreciation expense in the column labeled "Eliminations and other" pertain to capital assets maintained at the corporate level. Eliminations for inter-segment sales are shown in the column labeled "Eliminations and other". Segment loss from operations in the "Eliminations and other" column contains corporate related expenses not allocable to the operating segments. Interest expense and Taxes on income are not included in the information utilized by the chief operating decision makers to assess segment performance and allocate resources, and accordingly, are excluded from the segment results presented below.

**Three Months Ended September 30, 2017**

	Emergency Response Vehicles	Fleet Vehicles and Services	Specialty Chassis and Vehicles	Eliminations and Other	Consolidated
Emergency response vehicle sales	\$ 63,369	\$ -	\$ -	\$ -	\$ 63,369
Fleet vehicle sales	-	66,850	4,312	(4,312)	66,850
Motor home chassis sales	-	-	37,034	-	37,034
Other specialty vehicle sales	-	-	4,738	-	4,738
Aftermarket parts and accessories sales	2,503	11,787	2,934	-	17,224
<b>Total sales</b>	<b>\$ 65,872</b>	<b>\$ 78,637</b>	<b>\$ 49,018</b>	<b>\$ (4,312)</b>	<b>\$ 189,215</b>
Depreciation and amortization expense	\$ 575	\$ 856	\$ 368	\$ 846	\$ 2,645
Adjusted EBITDA	2,501	8,785	5,149	(3,541)	12,894
Segment assets	131,806	78,766	32,770	77,524	320,866
Capital expenditures	499	66	28	731	1,324

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

**Three Months Ended September 30, 2016**

	Emergency Response Vehicles	Fleet Vehicles and Services	Specialty Chassis and Vehicles	Eliminations and Other	Consolidated
Emergency response vehicle sales	\$ 40,185	\$ -	\$ -	\$ -	\$ 40,185
Fleet vehicle sales	-	57,422	2,244	(2,244)	57,422
Motor home chassis sales	-	-	22,344	-	22,344
Other specialty vehicle sales	-	-	4,091	-	4,091
Aftermarket parts and accessories sales	1,934	20,537	2,151	-	24,622
<b>Total sales</b>	<b>\$ 42,119</b>	<b>\$ 77,959</b>	<b>\$ 30,830</b>	<b>\$ (2,244)</b>	<b>\$ 148,664</b>
Depreciation and amortization expense	\$ 217	\$ 813	\$ 186	\$ 962	\$ 2,178
Adjusted EBITDA	(1,166)	10,118	1,330	(2,909)	7,373
Segment assets	75,086	76,080	33,129	76,953	261,248
Capital expenditures	387	140	2,439	539	3,505

**Nine Months Ended September 30, 2017**

	Emergency Response Vehicles	Fleet Vehicles and Services	Specialty Chassis and Vehicles	Eliminations and Other	Consolidated
Emergency response vehicle sales	\$ 220,112	\$ -	\$ -	\$ -	\$ 220,112
Fleet vehicle sales	-	154,178	4,739	(4,739)	154,178
Motor home chassis sales	-	-	91,280	-	91,280
Other specialty vehicle sales	-	-	13,753	-	13,753
Aftermarket parts and accessories sales	6,810	31,909	7,987	-	46,706
<b>Total sales</b>	<b>\$ 226,922</b>	<b>\$ 186,087</b>	<b>\$ 117,759</b>	<b>\$ (4,739)</b>	<b>\$ 526,029</b>
Depreciation and amortization expense	\$ 1,711	\$ 2,618	\$ 942	\$ 2,064	\$ 7,335
Adjusted EBITDA	510	21,203	9,415	(9,098)	22,030
Segment assets	131,806	78,766	32,770	77,524	320,866
Capital expenditures	1,216	342	270	1,934	3,762

**Nine Months Ended September 30, 2016**

	Emergency Response Vehicles	Fleet Vehicles and Services	Specialty Chassis and Vehicles	Eliminations and Other	Consolidated
Emergency response vehicle sales	\$ 130,080	\$ -	\$ -	\$ -	\$ 130,080
Fleet vehicle sales	-	154,774	3,680	(3,680)	154,774
Motor home chassis sales	-	-	73,254	-	73,254
Other specialty vehicle sales	-	-	16,722	-	16,722
Aftermarket parts and accessories sales	5,555	56,292	8,250	-	70,097
<b>Total sales</b>	<b>\$ 135,635</b>	<b>\$ 211,066</b>	<b>\$ 101,906</b>	<b>\$ (3,680)</b>	<b>\$ 444,927</b>
Depreciation and amortization expense	\$ 636	\$ 2,379	\$ 570	\$ 2,157	\$ 5,742
Adjusted EBITDA	(4,532)	23,555	6,456	(7,038)	18,441
Segment assets	75,086	76,080	33,129	76,953	261,248
Capital expenditures	1,070	1,760	4,690	1,779	9,299

**SPARTAN MOTORS, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in thousands, except per share data)

The table below presents the reconciliation of our consolidated Adjusted EBITDA to net income. Adjusted EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income. Adjusted EBITDA may have limitations as an analytical tool and should not be considered in isolation or as a substitute for analysis of our results as reported under GAAP. In addition, although we have excluded certain charges in calculating Adjusted EBITDA, we may in the future incur expenses similar to these adjustments, despite our assessment that such expenses are infrequent and/or not indicative of our regular, ongoing operating performance. Our presentation of Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by unusual or infrequent items.

	Three Months Ended September 30, 2017	Three Months Ended September 30, 2016	Nine Months Ended September 30, 2017	Nine Months Ended September 30, 2016
Net income	\$ 13,470	\$ 2,744	\$ 13,494	\$ 7,662
Add:				
Interest expense	189	112	582	314
Taxes	(3,736)	(113)	(3,561)	(11)
Depreciation and amortization expense	2,645	2,178	7,335	5,742
EBITDA	<u>12,568</u>	<u>4,921</u>	<u>17,850</u>	<u>13,707</u>
Add:				
Restructuring expense	232	304	1,200	871
Acquisition expense	354	-	1,085	-
Asset impairment	-	406	-	406
Recall expense	(368)	1,742	(368)	3,457
Impact of inventory fair value step-up	-	-	189	-
Impact of chassis shipments to Smeal	108	-	2,073	-
Adjusted EBITDA	<u>\$ 12,894</u>	<u>\$ 7,373</u>	<u>\$ 22,029</u>	<u>\$ 18,441</u>

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Spartan Motors, Inc. was organized as a Michigan corporation on September 18, 1975, and is headquartered in Charlotte, Michigan. Spartan Motors began development of its first product that same year and shipped its first fire truck chassis in October 1975.

We are known as a leading, niche market engineer and manufacturer in the heavy-duty, custom vehicles marketplace. Our operating activities are conducted through our wholly-owned operating subsidiary, Spartan Motors USA, Inc. ("Spartan USA"), with locations in Charlotte, Michigan; Brandon, South Dakota; Ephrata, Pennsylvania; Snyder and Neligh, Nebraska; Delavan, Wisconsin; Bristol, Indiana; Kansas City, Missouri; and Saltillo, Mexico. Spartan USA was formerly known as Crimson Fire, Inc.

Our Charlotte, Michigan location manufactures heavy duty chassis and vehicles and supplies aftermarket parts and accessories under the Spartan Chassis and Spartan ER brand names. Our Brandon, South Dakota; Snyder and Neligh, Nebraska; Delavan, Wisconsin; and Ephrata, Pennsylvania locations manufacture emergency response vehicles under the Spartan ER, Smeal, US Tanker and Ladder Tower Company brand names. Our Bristol, Indiana location manufactures vehicles used in the parcel delivery, mobile retail and trades and construction industries, and supplies related aftermarket parts and services under the Utilimaster brand name. Our Kansas City, Missouri and Saltillo, Mexico locations sell and install equipment used in fleet vehicles. Spartan USA is also a participant in Spartan-Gimaex Innovations, LLC ("Spartan-Gimaex"), a 50/50 joint venture with Gimaex Holding, Inc. that was formed to provide emergency response vehicles for the domestic and international markets. Spartan-Gimaex is reported as a consolidated subsidiary of Spartan Motors, Inc. In February 2015, Spartan USA and Gimaex Holding, Inc. mutually agreed to begin discussions regarding the dissolution of the joint venture. In June 2015, Spartan USA and Gimaex Holding, Inc. entered into court proceedings to determine the terms of the dissolution. In February 2017, by agreement of the parties, the court proceeding was dismissed with prejudice and the judge entered an order to this effect as the parties agreed to seek a dissolution plan on their own. No dissolution terms have been determined as of the date of this Form 10-Q.

Our business strategy is to further expand and diversify product lines and develop innovative design, engineering and manufacturing expertise in order to be the best value producer of specialty vehicle products. We have an innovative team focused on building lasting relationships with our customers. This is accomplished by striving to deliver premium specialty chassis and vehicles, vehicle components, and services that inspire customer loyalty. Our diversification across several sectors creates numerous opportunities while minimizing overall risk. Additionally, our business model provides the agility to quickly respond to market needs, take advantage of strategic opportunities when they arise and correctly size operations to ensure stability and growth.

### Recent Acquisition

On January 1, 2017, we completed our acquisition of essentially all of the assets and certain liabilities of Smeal Fire Apparatus Co., Smeal Properties, Inc., Ladder Tower Co., and U.S. Tanker Co. (collectively, "Smeal") pursuant to an Asset Purchase Agreement dated December 12, 2016. The assets acquired consist of the assets used by Smeal in the operation of its business designing, manufacturing, and distributing vehicles, components, and apparatus for the fire service industry. This acquisition will bring significant scale to our Emergency Response Vehicles segment, expand the geographic reach of our dealer network and add complementary products to our existing emergency response product portfolio. Please see Note 2 - *Acquisition Activities*, of the Notes to Condensed Consolidated Financial Statements appearing in Item 1 of this Form 10-Q for more information regarding this acquisition.

## Executive Overview

- Revenue of \$189.2 million in the third quarter of 2017, an increase of 27.3% compared to \$148.7 million in the third quarter of 2016.
- Gross profit of \$28.7 million in the third quarter of 2017, an increase of 59.1% compared to \$18.0 million in the third quarter of 2016.
- Gross Margin of 15.1% in the third quarter of 2017, compared to 12.1% in the third quarter of 2016.
- Operating expense of \$18.9 million, or 10.0% of sales in the third quarter of 2017, compared to \$15.4 million or 10.4% of sales in the third quarter of 2016.
- Operating income of \$9.8 million in the third quarter of 2017, compared to \$2.6 million in the third quarter of 2016.
- Net income of \$13.5 million in the third quarter of 2017, compared to \$2.7 million in the third quarter of 2016.
- Income per share of \$0.38 in the third quarter of 2017, compared to \$0.08 in the third quarter of 2016.
- Order backlog of \$537.7 million at September 30, 2017, an increase of \$265.6 million, or 97.6% from our backlog of \$272.1 million at September 30, 2016. \$214.0 million of the backlog at September 30, 2017 relates to an order received from the United States Postal Service that will be fulfilled beginning in the second quarter of 2018 through 2019.

We believe we are well positioned to take advantage of long-term opportunities, and continue our efforts to bring product innovations to each of the markets that we serve. Some of our recent innovations and strategic developments include:

- Our diversified business model. We believe the major strength of our business model is market diversity and customization. Our Fleet Vehicles and Specialty Chassis and Vehicles segments serve mainly business and consumer markets, effectively diversifying our company and complementing our Emergency Response Vehicles segment, which primarily serves governmental entities. Additionally, the fleet vehicle market is an early-cycle industry, complementary to the late-cycle emergency response vehicle industry. We intend to continue to pursue additional areas that build on our core competencies in order to further diversify our business.
- Our acquisition of Smeal, completed in January 2017 which will bring significant scale to our Emergency Response Vehicles segment, expand the geographic reach of our dealer network and add complementary products to our existing emergency response product portfolio.
- The development of our new facility in Kansas City, Missouri which will support Ford Transit van equipment up-fit operations for our current customer base.
- Our *Spartan Select* and *180 truck* programs, designed to provide the custom apparatus that emergency response professionals need with unprecedented order-to-delivery cycle times as short as 180 days.
- Spartan Connected Care, a new mobile application that provides owners of motor homes built on Spartan chassis with instant access to a pre-trip inspection checklist, coach-specific diagnostic codes and an interactive map to locate the closest Spartan authorized service center. Spartan Connected Care also provides notifications of events and rallies where owners can meet with Spartan engineers and service technicians, and participate in training sessions.
- The introduction of the Velocity, a new delivery vehicle design that combines the productivity of a walk-in van for multi-stop deliveries with the superior fuel economy of the Ford Transit chassis.
- The expansion of our alliance with Isuzu to include the assembly of Isuzu's new F-Series truck. This expanded relationship demonstrates Isuzu's confidence in Spartan's quality, people, flexibility and expertise and provides another positive example of our successful execution of our multi-year plan for improving performance.
- The strength of our balance sheet, which includes robust working capital, low debt and access to credit through our revolving line of credit.

The following section provides a narrative discussion about our financial condition and results of operations. The comments should be read in conjunction with our Condensed Consolidated Financial Statements and related Notes thereto included in Item 1 of this Form 10-Q and in conjunction with our Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 3, 2017.

## RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, the components of the Company's Condensed Consolidated Statements of Operations as a percentage of sales (percentages may not sum due to rounding):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2017	2016	2017	2016
Sales	100.0	100.0	100.0	100.0
Cost of products sold	84.9	87.8	87.7	87.7
Restructuring charge	0.0	0.1	0.0	0.0
Gross profit	15.1	12.1	12.3	12.3
Operating expenses:				
Research and development	0.8	0.9	1.0	1.0
Selling, general and administrative	9.0	9.3	9.2	9.4
Restructuring charge	0.1	0.1	0.2	0.2
Operating income	5.2	1.7	1.9	1.7
Other income (expense), net	0.0	0.0	0.0	0.0
Income before taxes	5.1	1.8	1.9	1.7
Taxes	(2.0)	(0.1)	(0.7)	0.0
Net earnings	7.1	1.8	2.6	1.7

### *Quarter Ended September 30, 2017 Compared to the Quarter Ended September 30, 2016*

#### *Sales*

For the quarter ended September 30, 2017, we reported consolidated sales of \$189.2 million, compared to \$148.7 million for the third quarter of 2016 an increase of \$40.5 million or 27.2%. This increase reflects a \$23.8 million sales increase in our Emergency Response Vehicles segment driven by our acquisition of Smeal on January 1, 2017, an \$18.2 million increase in sales in our Specialty Chassis and Vehicles segment driven by higher motor home unit volume and a \$0.6 million increase in sales in our Fleet Vehicles and Services segment. The increase in our Specialty Chassis and Vehicles segment sales includes a \$4.3 million increase in inter-segment sales, which are eliminated upon consolidation. Please refer to our segment discussion below for more information about sales within our segments.

#### *Cost of Products Sold*

Cost of products sold was \$160.6 million in the third quarter of 2017, compared to \$130.7 million in the third quarter of 2016, an increase of \$29.9 million or 22.9%. Cost of products sold increased by \$34.6 million due to higher vehicle sales volumes, which was partially offset by decreases of \$3.0 million due to lower warranty and recall charges and \$1.7 million due to increased operational efficiency in 2017. As a percentage of sales, cost of products sold decreased to 84.9% in the third quarter of 2017, compared to 87.9% in the third quarter of 2016. 140 basis points of the decrease was due to lower warranty and recall charges recorded in 2017 in our Emergency Response Vehicles segment, and 100 basis points was due to the pricing changes in our Emergency Response Vehicles segment. The remainder was driven by increased operational efficiency in 2017.

#### *Gross Profit*

Gross profit was \$28.7 million for the third quarter of 2017, compared to \$18.0 million for the third quarter of 2016, an increase of \$10.7 million, or 59.4%, mainly due to the higher sales volumes in 2017. Gross margin increased to 15.1% from 12.1% over the same time period, due to the increased operational efficiency, lower warranty and recall charges and pricing increases in 2017 as discussed above.

### Operating Expenses

Operating expense was \$18.9 million for the third quarter of 2017, compared to \$15.4 million for the third quarter of 2016, an increase of \$3.5 million or 22.7%. Research and development expense in the third quarter of 2017 was \$1.6 million, compared to \$1.4 million in the third quarter of 2016, an increase of \$0.2 million, or 14.3%, due to higher project spending in 2017, mainly in our Emergency Response Vehicles segment. Selling, general and administrative expense was \$17.1 million in the third quarter of 2017, compared to \$13.8 million for the third quarter of 2016, an increase of \$3.3 million or 23.9%, \$1.2 million of this increase was due to the acquisition of Smeal in January of 2017, while \$1.0 million was due to higher incentive compensation expense in 2017 and \$0.3 million was due to a bad debt recovery in 2016 that did not reoccur. The remainder was driven by higher consulting and acquisition related expenses in 2017. Restructuring charges were \$0.2 million in the third quarter of 2017, flat with the third quarter of 2016.

### Taxes

Our effective income tax rate was -38.4% in the third quarter of 2017, compared to -4.3% in the third quarter of 2016. Our effective tax rates for the third quarters of 2017 and 2016 were impacted by a deferred tax asset valuation allowance recorded in 2015. The effective rate for the third quarter of 2017 was impacted by the reversal of \$6.6 million of the valuation allowance. Based upon an assessment of the available positive and negative evidence as of September 30, 2017, we determined that it was more likely than not that a significant portion of the valuation allowance recorded against our deferred tax assets was no longer necessary. A major portion of such positive evidence included cumulative profits incurred over the three year period ended September 30, 2017 as well as forecasted future profits. For the nine months ended September 30, 2016, the valuation allowance resulted in a tax rate of 0% applied to earnings due to our ability to offset current period tax liability against our recorded valuation allowance. Tax expense of \$0.1 million recorded in the third quarter of 2016 resulted from certain discrete adjustments, including adjustments for uncertain tax positions and a true-up of certain prior provisions for various state tax liabilities to the amounts reported on the actual tax filings. See Note 8, *Taxes* in the Notes to Condensed Consolidated financial Statements contained in Item 1 of this Form 10-Q for further details on our taxes.

### Net Earnings

We recorded net earnings of \$13.5 million, or \$0.38 per share, for the third quarter of 2017, compared to net earnings of \$2.7 million, or \$0.08 per share, for the third quarter of 2016. Driving the increase in net income for the three months ended September 30, 2017 compared with the prior year were the factors discussed above.

### Order Backlog

Our order backlog by reportable segment is summarized in the following table (in thousands).

	September 30, 2017	September 30, 2016
Emergency Response Vehicles	\$ 213,334	\$ 149,753
Fleet Vehicles and Services	292,540	102,218
Specialty Chassis and Vehicles	31,873	20,126
Total consolidated	<u>\$ 537,747</u>	<u>\$ 272,097</u>

Our backlog at September 30, 2017 includes \$83.4 million related to our acquisition of Smeal in January of 2017. Excluding the Smeal addition, our Emergency Response Vehicles backlog decreased by \$19.8 million, due to a reduction in order intake resulting from a more selective bid process established in 2016 as part of our turnaround strategy. Our Fleet Vehicles and Services backlog increased by \$190.3 million, mainly due to the award of a contract to supply truck bodies to the United States Postal Service we received in September, 2017. Our Specialty Vehicles and Chassis segment backlog increased by \$11.7 million, due to increased motor home chassis backlog driven by new model introductions and pricing adjustments enacted in 2016. We anticipate filling our current backlog orders for our Emergency Response Vehicles segment over the next 13 months, for our Specialty Chassis and Vehicles segment over the next 3 months, and for our Fleet Vehicles and Services segment over the next 4 months, except for the USPS truck body order which will be fulfilled throughout 2018 and 2019.

While orders in the backlog are subject to modification, cancellation or rescheduling by customers, this has not been a major factor in the past. Although the backlog of unfilled orders is one of many indicators of market demand, several factors, such as changes in production rates, available capacity, new product introductions and competitive pricing actions, may affect actual sales. Accordingly, a comparison of backlog from period-to-period is not necessarily indicative of eventual actual shipments.

## ***Nine Months Ended September 30, 2017 Compared to the Nine Months Ended September 30, 2016***

### ***Sales***

For the nine months ended September 30, 2017, we reported consolidated sales of \$526.0 million, compared to \$444.9 million for the same period in 2016 an increase of \$81.1 million or 18.2%. This increase reflects a \$91.3 million sales increase in our Emergency Response Vehicles segment driven by our acquisition of Smeal on January 1, 2017, as well as a \$15.9 million sales increase in our Specialty Chassis and Vehicles segment driven by higher motor home chassis sales. These increases were partially offset by a decrease of \$25.0 million in our Fleet Vehicles and Services segment driven by a decrease in parts and accessories sales. Please refer to our segment discussion below for more information about sales within our segments.

### ***Cost of Products Sold***

Cost of products sold was \$461.5 million in the nine months ended September 30, 2017, compared to \$390.3 million in the same period of 2016, an increase of \$71.2 million or 18.2%. Our cost of products sold increased by \$97.1 million due to the Smeal acquisition completed in January of 2017, which was offset by decreases of \$11.2 million due to lower unit volume, \$5.3 million due to product mix, \$5.1 million due to reduced warranty and recall accruals and \$4.3 million due to increased operational efficiency in 2017. As a percentage of sales, cost of products sold for the nine months ended September 30, 2017 was flat with the same period of 2016 at 87.7% as benefits from lower warranty and recall costs, increased operational efficiency and favorable pricing in our Emergency Response Vehicles segment were offset by product mix.

### ***Gross Profit***

Gross profit was \$64.5 million for the nine months ended September 30, 2017, compared to \$54.6 million for the same period of 2016, an increase of \$9.9 million, or 18.1%, mainly due to the higher sales volume experienced in 2017. Gross margin was flat at 12.3% over the same time period, due to the factors discussed above.

### ***Operating Expenses***

Operating expense was \$54.5 million for the nine months ended September 30, 2017, compared to \$47.0 million for the same period of 2016, an increase of \$7.5 million or 16.0%. Research and development expense for the nine months ended September 30, 2017 was \$5.3 million, compared to \$4.4 million in the same period of 2016, an increase of \$0.9 million, or 20.5%, due to increased spending on new product development projects, mainly in our Emergency Response Vehicles segment. Selling, general and administrative expense was \$48.2 million for the nine months ended September 30, 2017, compared to \$41.8 million for the same period of 2016, an increase of \$6.4 million or 15.3%, with \$4.7 million of the increase due to the acquisition of Smeal in January of 2017, \$0.9 million due to acquisition fees incurred in 2017 and \$0.8 million due to higher stock compensation expense in 2017. Restructuring charges were \$1.0 million for the nine months ended September 30, 2017, compared to \$0.8 million in the same period of 2016, an increase of \$0.2 million, or 25.0%, as a result of a company-wide effort to streamline operations and integrate our Smeal acquisition beginning in 2017.

### ***Taxes***

Our effective income tax rate was -35.9% for the nine months ended September 30, 2017, compared to -0.1% in the same period of 2016. Our effective tax rates for the nine months ended September 30, 2017 and 2016 were impacted by a deferred tax asset valuation allowance recorded in 2015. The effective rate for the nine months ended September 30, 2017 was impacted by the reversal of \$6.6 million of the valuation allowance. Based upon an assessment of the available positive and negative evidence as of September 30, 2017, we determined that it was more likely than not that a significant portion of the valuation allowance recorded against our deferred tax assets was no longer necessary. A major portion of such positive evidence included cumulative profits incurred over the three year period ended September 30, 2017 as well as forecasted future profits. For the nine months ended September 30, 2016, the valuation allowance resulted in a tax rate of 0% applied to earnings due to our ability to offset current period tax liability against our recorded valuation allowance. See Note 8, *Taxes* in the Notes to Condensed Consolidated financial Statements contained in Item 1 of this Form 10-Q for further details on our taxes.

### ***Net Earnings***

We recorded net earnings of \$13.5 million, or \$0.39 per share, for the nine months ended September 30, 2017, compared to net earnings of \$7.7 million, or \$0.22 per share, for the same period of 2016. Driving the increase in net income for the nine months ended September 30, 2017 compared with the prior year were the factors discussed above.

## Our Segments

We identify our reportable segments based on our management structure and the financial data utilized by our chief operating decision makers to assess segment performance and allocate resources among our operating units. We have three reportable segments: Emergency Response Vehicles, Fleet Vehicles and Services, and Specialty Chassis and Vehicles. As a result of a realignment of our operating segments completed during the second quarter of 2017, certain fleet vehicles are now manufactured by our Specialty Chassis and Vehicles segment and sold via intercompany transactions to our Fleet Vehicles and Services segment, which then sells the vehicles to the final customer. Segment results from prior periods are shown reflecting the estimated impact of this realignment as if it had been in place for those periods.

Beginning in 2017, we evaluate the performance of our reportable segments based on Adjusted EBITDA. Adjusted EBITDA is defined as earnings before interest, taxes, depreciation and amortization, and other adjustments made in order to present comparable results from period to period. These adjustments include restructuring charges and items related to our acquisition of Smeal, such as expenses incurred to complete the acquisition, the impact of fair value adjustments to inventory acquired from Smeal, and the impact on the timing of the recognition of gross profit for our chassis that are utilized by our recently acquired Smeal operations. We exclude these items from earnings because we believe they will be incurred infrequently and/or are otherwise not indicative of a segment's regular, ongoing operating performance. For those reasons, Adjusted EBITDA is also used as a performance metric for our executive compensation program, as discussed in our proxy statement for our 2017 annual meeting of shareholders, which proxy statement was filed with the SEC on April 13, 2017.

The table below presents the reconciliation of our consolidated Adjusted EBITDA to net income (in thousands). Adjusted EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income. Adjusted EBITDA may have limitations as an analytical tool and should not be considered in isolation or as a substitute for analysis of our results as reported under GAAP. In addition, although we have excluded certain charges in calculating Adjusted EBITDA, we may in the future incur expenses similar to these adjustments, despite our assessment that such expenses are infrequent and/or not indicative of our regular, ongoing operating performance. Our presentation of Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by unusual or infrequent items.

	Three Months Ended September 30, 2017	Three Months Ended September 30, 2016	Nine Months Ended September 30, 2017	Nine Months Ended September 30, 2016
Net income	\$ 13,470	\$ 2,744	\$ 13,494	\$ 7,662
Add:				
Interest expense	189	112	582	314
Taxes	(3,736)	(113)	(3,561)	(11)
Depreciation and amortization expense	2,645	2,178	7,335	5,742
EBITDA	12,568	4,921	17,850	13,707
Add:				
Restructuring expense	232	304	1,200	871
Acquisition expense	354	-	1,085	-
Asset impairment	-	406	-	406
Recall expense	(368)	1,742	(368)	3,457
Impact of inventory fair value step-up	-	-	189	-
Impact of chassis shipments to Smeal	108	-	2,073	-
Adjusted EBITDA	\$ 12,894	\$ 7,373	\$ 22,029	\$ 18,441

Our Emergency Response Vehicles segment consists of the emergency response chassis operations at our Charlotte, Michigan location and our operations at our Brandon, South Dakota; Snyder and Neligh, Nebraska; Delavan, Wisconsin; and Ephrata, Pennsylvania locations, along with our Spartan-Gimaex joint venture. This segment engineers and manufactures emergency response chassis and vehicles.

Our Fleet Vehicles and Services segment consists of our operations at our Bristol, Indiana location, along with our operations at our up-fit centers in Kansas City, Missouri and Saltillo, Mexico and focuses on designing and manufacturing walk-in vans for the parcel delivery, mobile retail, and trades and construction industries, and supplies related aftermarket parts and services under the Utilimaster brand name.

Our Specialty Chassis and Vehicles segment consists of our Charlotte, Michigan operations that engineer and manufacture motor home chassis, defense vehicles, the Reach delivery van and other specialty chassis and distribute related aftermarket parts and accessories.

For certain financial information related to each segment, see Note 9 - *Business Segments*, of the Notes to Condensed Consolidated Financial Statements appearing in Item 1 of this Form 10-Q.

### Emergency Response Vehicles

<b>Financial Data</b>				
(Dollars in Thousands)				
Three Months Ended September 30,				
2017		2016		
Amount	%	Amount	%	

Sales	\$	65,872	100.0%	\$	42,119	100.0%
Adjusted EBITDA		2,501	3.8%		(1,166)	(2.8)%

Nine Months Ended September 30,				
2017		2016		
Amount	%	Amount	%	

Sales	\$	226,922	100.0%	\$	135,635	100.0%
Adjusted EBITDA		510	0.2%		(4,532)	(3.3)%
Segment assets		131,806			75,086	

#### *Comparison of the Three Month Periods Ended September 30, 2017 and 2016*

Sales in our Emergency Response Vehicles segment were \$65.9 million in the third quarter of 2017, compared to \$42.1 million in the same period of 2016, an increase of \$23.8 million, or 56.5%, driven by the acquisition of Smeal in January of 2017. Pricing changes added approximately \$2.0 million of additional revenue in 2017 compared to 2016.

Adjusted EBITDA for our Emergency Response Vehicles segment was \$2.5 million in the third quarter of 2017, an increase of \$3.7 million compared to \$(1.2) million in the third quarter of 2016. The acquisition of Smeal added \$2.2 million and pricing changes contributed \$2.0 million to the increase in adjusted EBITDA, while lower warranty and recall related costs added \$1.6 million to the increase. These increases were partially offset by decreases of \$1.3 million due to product mix in 2017 and \$0.8 million in higher selling, general and administrative expense in 2017 driven by higher healthcare and increased engineering project spending.

*Comparison of the Nine Month Periods Ended September 30, 2017 and 2016*

Sales in our Emergency Response Vehicles segment were \$226.9 million in the nine months ended September 30, 2017 compared to \$135.6 million in the same period of 2016, an increase of \$91.3 million, or 67.3%, driven by the acquisition of Smeal in January of 2017. Pricing changes resulted in a \$3.0 million increase in revenue in 2017.

Adjusted EBITDA for our Emergency Response Vehicles segment was \$0.5 million in the nine months ended September 30, 2017, an increase of \$5.0 million compared to \$(4.5) million in the same period of 2016. \$3.0 million of the increase was driven by pricing changes, \$1.8 million was attributable to the acquisition of Smeal in January 2017 and \$1.6 million was due to reduced warranty and recall related charges in 2017. These increases were partially offset by a \$1.4 million decrease related to the mix of products sold in 2017.

**Fleet Vehicles and Services**

**Financial Data**

(Dollars in Thousands)

	Three Months Ended September 30,			
	2017		2016	
	Amount	%	Amount	%
Sales	\$ 78,637	100.0%	\$ 77,959	100.0%
Adjusted EBITDA	8,785	11.2%	10,118	13.0%

  

	Nine Months Ended September 30,			
	2017		2016	
	Amount	%	Amount	%
Sales	\$ 186,087	100.0%	\$ 211,066	100.0%
Adjusted EBITDA	21,203	11.4%	23,555	11.2%
Segment assets	78,776		76,080	

*Comparison of the Three Month Periods Ended September 30, 2017 and 2016*

Sales in our Fleet Vehicles and Services segment were \$78.6 million for the third quarter of 2017, compared to \$78.0 million for the third quarter of 2016, an increase of \$0.6 million or 0.8% driven by increases of \$9.4 million in vehicle sales due to higher unit volume offset by decreases of \$8.8 million in parts sales as a result of lower revenue from our up-fit business. There were no changes in pricing of products sold by our Fleet Vehicles and Services segment that had a significant impact on our financial statements when comparing the third quarter of 2017 to the third quarter of 2016.

Adjusted EBITDA in our Fleet Vehicles and Services segment for the third quarter of 2017 was \$8.8 million compared to \$10.1 million in the third quarter of 2016, a decrease of \$1.3 million or 12.9%. This decrease was driven by a \$6.6 million decrease due to product mix, partially offset by an increase of \$3.9 million due to operational improvements in 2017, with the remainder due primarily to higher vehicle unit volumes.

*Comparison of the Nine Month Periods Ended September 30, 2017 and 2016*

Sales in our Fleet Vehicles and Services segment were \$186.1 million for the nine months ended September 30, 2017, compared to \$211.1 million for the same period of 2016, a decrease of \$25.0 million or 11.8% driven by a \$24.4 million decrease in aftermarket parts and accessories sales due to lower equipment up-fit volume, along with a \$0.6 million decrease in vehicle sales due to lower overall unit volume. There were no changes in pricing of products sold by our Fleet Vehicles and Services segment that had a significant impact on our financial statements when comparing the first nine months of 2017 to the first nine months of 2016.

Adjusted EBITDA in our Fleet Vehicles and Services segment for the nine months ended September 30, 2017 was \$21.2 million compared to \$23.6 million for the same period of 2016, a decrease of \$2.4 million or 10.2%. This was driven by a \$10.2 million decrease due to lower sales volume, which was partially offset by a \$7.8 million increase due to operational improvements in 2017.

## Specialty Chassis and Vehicles

### Financial Data (Dollars in Thousands)

	Three Months Ended September 30,			
	2017		2016	
	Amount	%	Amount	%
Sales	\$ 49,018	100.0%	\$ 30,830	100.0%
Adjusted EBITDA	5,149	10.5%	1,330	4.3%

  

	Nine Months Ended September 30,			
	2017		2016	
	Amount	%	Amount	%
Sales	\$ 117,759	100.0%	\$ 101,906	100.0%
Adjusted EBITDA	9,415	8.0%	6,456	6.3%
Segment assets	32,770		33,129	

#### Comparison of the Three Month Periods Ended September 30, 2017 and 2016

Sales in our Specialty Chassis and Vehicles segment were \$49.0 million in the third quarter of 2017, compared to \$30.8 million in 2016, an increase of \$18.2 million or 59.1%. This increase was due to an increase of \$14.7 million in sales of motor home chassis driven by higher unit volumes in 2017, a \$2.1 million increase in inter-segment sales of fleet vehicles, a \$0.8 million increase in sales of aftermarket parts and accessories, and a \$0.6 million increase in sales of other specialty vehicles due to higher unit volume in 2017. There were no changes in pricing of products sold by our Specialty Chassis and Vehicles segment that had a significant impact on our financial statements when comparing the third quarter of 2017 to the third quarter of 2016.

Adjusted EBITDA for our Specialty Chassis and Vehicles segment for the third quarter of 2017 was \$5.1 million, compared to \$1.3 million in the same period of 2016, an increase of \$3.8 million, or 292.3%, mainly due to the increase in sales volume in 2017.

#### Comparison of the Nine Month Periods Ended September 30, 2017 and 2016

Sales in our Specialty Chassis and Vehicles segment were \$117.8 million in the nine months ended September 30, 2017, compared to \$101.9 million in the same period of 2016, an increase of \$15.9 million or 15.6%. This increase was due to an \$18.0 million increase in sales of motor home chassis driven by higher unit volumes in 2017 and a \$1.1 million increase in fleet vehicle inter-segment sales due to higher unit volume in 2017. These increases were partially offset by a \$3.0 million decrease in other specialty vehicles driven primarily by a defense order that was fulfilled in 2016 and did not reoccur in 2017 and a \$0.3 million decrease in sales of aftermarket parts and accessories. There were no changes in pricing of products sold by our Specialty Chassis and Vehicles segment that had a significant impact on our financial statements when comparing the first nine months of 2017 to the first nine months of 2016.

Adjusted EBITDA for our Specialty Chassis and Vehicles segment for the nine months ended September 30, 2017 was \$9.4 million, compared to \$6.5 million in the same period of 2016, an increase of \$2.9 million, or 44.6%. \$1.9 million of this increase was due to higher unit volumes in 2017, with an additional increase of \$2.1 million due to operational improvements in 2017. These increases were partially offset by an increase in warranty related costs in 2017.

## Financial Condition

### *Balance Sheet at September 30, 2017 compared to December 31, 2016*

Cash decreased by \$10.1 million, or 31.6%, to \$21.9 million at September 30, 2017 from \$32.0 million at December 31, 2016. Please see the discussion of cash flow activity below for more information on our sources and uses of cash in the first nine months of 2017.

Accounts receivable increased by \$28.3 million, or 43.3%, to \$93.7 million at September 30, 2017, compared to \$65.4 million at December 31, 2016. The increase is mainly the result of higher sales volume in the latter half of the third quarter of 2017 compared to sales in the latter half of the fourth quarter of 2016.

Inventory increased by \$36.2 million, or 61.5%, to \$95.1 million at September 30, 2017 compared to \$58.9 million at December 31, 2016 mainly due to the addition of Smeal inventory of \$25.8 million at September 30, 2017 along with increased production activities in our Fleet and Specialty Vehicles segment.

Property, plant and equipment, net increased by \$2.9 million, or 5.5%, to \$56.0 million at September 30, 2017 compared to \$53.1 million at December 31, 2016 mainly due to the acquisition of Smeal during the year.

Goodwill increased by \$11.5 million, or 71.9%, to \$27.5 million at September 30, 2017 compared to \$16.0 million at December 31, 2016 due to the Smeal acquisition.

Intangible assets increased by \$3.2 million, or 50.0%, to \$9.6 million at September 30, 2017 compared to \$6.4 million at December 31, 2016 due to an increase of \$3.9 million from trade-names and certain non-patented technology acquired from Smeal, partially offset by amortization during the period.

Accounts payable increased by \$23.7 million or 75.7% to \$55.0 million at September 30, 2017 compared to \$31.3 million at December 31, 2016. \$2.8 million of the increase was due to accounts payable assumed through our acquisition of Smeal, with the remainder of the increase due to the timing of payments and the ramp up in production following our traditional year-end shut down in December.

Accrued compensation and related taxes decreased by \$1.2 million or 9.1% to \$12.0 million at September 30, 2017 compared to \$13.2 million at December 31, 2016 due to the payout of accrued 2016 incentive compensation in the first quarter offset by accruals established related to 2017 incentive compensation.

Deposits from customers increased by \$10.9 million or 67.7% to \$27.0 million at September 30, 2017 compared to \$16.1 million at December 31, 2016. The increase was due to prepayments of \$14.1 million assumed through our acquisition of Smeal, partially offset by more prepayments applied to invoices than received during 2017 at our Emergency Response Vehicles segment.

Other current liabilities and accrued expenses increased by \$4.8 million, or 62.3%, to \$12.5 million at September 30, 2017 from \$7.7 million at December 31, 2016, with \$3.0 million of the increase due to liabilities assumed through our acquisition of Smeal, and the remainder due to the timing of accruals for various expenses incurred but not yet invoiced.

## LIQUIDITY AND CAPITAL RESOURCES

### Cash Flows

Cash and cash equivalents decreased by \$10.1 million to \$21.9 million at September 30, 2017, compared to \$32.0 million at December 31, 2016. These funds, in addition to cash generated from future operations and available credit facilities, are expected to be sufficient to finance the Company's foreseeable liquidity and capital needs.

### *Cash Flow from Operating Activities*

For the nine months ended September 30, 2017, we generated \$2.1 million of cash from operating activities, which represents an \$18.4 million decrease from the \$20.5 million of cash that was generated by operations for the nine months ended September 30, 2016. The decrease in cash generated in 2017 results from changes in working capital requirements, particularly accounts receivable, inventory and deposits from customers.

See the Financial Condition section contained in Item 2 of this Form 10-Q for further information regarding balance sheet line items that drove cash flows for the nine month period ended September 30, 2017. Also see the Condensed Consolidated Statements of Cash Flows contained in Item 1 of this Form 10-Q for the other various factors that represented the remaining fluctuation of cash from operations between the periods.

### *Cash Flow from Investing Activities*

We utilized \$32.7 million in investing activities in the first nine months of 2017, a \$23.4 million increase compared to the \$9.3 million utilized in the first nine months of 2016. This increase is mainly the result of our acquisition of Smeal during the year.

During the remainder of 2017 we expect to make additional cash capital investments of \$2.0 million to \$3.0 million, including capital spending for the replacement and upgrades of machinery and equipment used in operations and the implementation of our ERP system.

### *Cash Flow from Financing Activities*

We generated \$20.4 million of cash through financing activities in the first nine months of 2017, compared to \$3.9 million utilized in the first nine months of 2016. This increase is due to the financing of our acquisition of Smeal from our existing \$100 million line of credit on January 1, 2017 offset by a \$10.0 million payment on this facility in May 2017.

### Working Capital

Our working capital was as follows (in thousands):

	<u>September 30, 2017</u>	<u>December 31, 2016</u>	<u>Change</u>
Current assets	\$ 215,089	\$ 162,191	\$ 52,898
Current liabilities	126,289	87,724	38,565
Working capital	<u>\$ 88,800</u>	<u>\$ 74,467</u>	<u>\$ 14,333</u>

The increase in our working capital at September 30, 2017 from December 31, 2016, results from changes in accounts receivable and inventory, which were partially offset by a decrease in cash and increases in accounts payable and deposits from customers. Refer to the balance sheet discussion appearing above in Management's Discussion and Analysis of Financial Condition and Results of Operations for an explanation of the causes of the material changes in working capital line items.

## Contingent Obligations

### Spartan-Gimaex joint venture

In February 2015, Spartan USA and Gimaex Holding, Inc. mutually agreed to begin discussions regarding the dissolution of the Spartan-Gimaex joint venture. In June 2015, Spartan USA and Gimaex Holding, Inc. entered into court proceedings to determine the terms of the dissolution. In February 2017, by agreement of the parties, the court proceeding was dismissed with prejudice and the judge entered an order to this effect as the parties agreed to seek a dissolution plan on their own. No dissolution terms have been determined as of the date of this Form 10-Q. Costs associated with the wind-down will be impacted by the final dissolution agreement. The costs we have accrued so far represent the low end of the range of the estimated total charges that we believe we may incur related to the wind-down. While we are unable to determine the final cost of the wind-down with certainty at this time, we may incur additional charges, depending on the final terms of the dissolution, and such charges could be material to our results.

### Smeal contingent consideration

In connection with our acquisition of Smeal in January, 2017, the former owners of Smeal may receive additional consideration in the form of a tax gross-up payment. The purchase agreement specifies that Spartan will make a payment to the former owners of Smeal to cover certain state and federal tax liabilities for the tax year ending December 31, 2017 that result from the transaction. The payment is expected to be between \$0 and \$2.4 million and will be based on state and federal income tax regulations in effect at the time of the payment for the tax year ending December 31, 2017. Under tax rules in effect as of the filing of this Form 10-Q, the additional consideration would be approximately \$2.4 million. In accordance with accounting guidance for business combinations, the value of the future consideration was recorded based upon tax rules in effect at the time of the acquisition, discounted to January 1, 2017 using a risk-free discount rate of 1%. Changes in this estimate, other than changes in its present value, will be reflected as adjustments to the purchase price for a period of up to one year after the closing. Changes in the present value of the contingent consideration will be reflected in operating income in the period of such change.

## Debt

On October 31, 2016, we entered into a second Amended and Restated Credit Agreement (the "Credit Agreement") by and among us, certain of our subsidiaries, Wells Fargo Bank, National Association, as administrative agent ("Wells Fargo"), and the lenders party thereto consisting of Wells Fargo, JPMorgan Chase Bank, N.A. and PNC Bank (the "Lenders"). Under the Credit Agreement, we may borrow up to \$100 million from the Lenders under a three-year unsecured revolving credit facility. We may also request an increase in the facility of up to \$35 million in the aggregate, subject to customary conditions. The credit facility is available for the issuance of letters of credit of up to \$20 million, swing line loans of up to \$15 million and revolving loans, subject to certain limitations and restrictions. Interest rates on borrowings under the credit facility are based on either (i) the highest of the prime rate, the federal funds effective rate from time to time plus 0.5%, or the one month adjusted London interbank market rate ("LIBOR") plus 1.0%; or (ii) adjusted LIBOR plus a margin based upon our ratio of debt to earnings from time to time. The Credit Agreement contains certain customary representations and covenants, including performance-based financial covenants on our part. The credit facility matures October 31, 2019, following which we have the option to renew the credit facility, subject to lender approval, for two successive one-year periods with an ultimate maturity date of October 31, 2021. Commitment fees range from 17.5 to 32.5 basis points on the unused portion of the line. In January 2017, we borrowed \$32.8 million from our credit line to fund our acquisition of Smeal, and repaid \$10.0 million of this borrowing in May 2017. We had no drawings against this credit line as of December 31, 2016. During the quarter ended September 30, 2017, and in future years, our revolving credit facility was utilized, and will continue to be utilized, to finance commercial chassis received under chassis bailment inventory agreements with General Motors Company ("GM") and Chrysler Group, LLC ("Chrysler"). This funding is reflected as a reduction of the revolving credit facility available to us equal to the amount drawn by GM and Chrysler. See Note 7, *Commitments and Contingent Liabilities*, in the Notes to Condensed Consolidated Financial Statements appearing in Item 1 of this Form 10-Q for further details about these chassis bailment inventory agreements. The applicable borrowing rate including margin was 2.75% (or one-month LIBOR plus 1.50%) at September 30, 2017.

Under the terms of our credit agreement with our banks, we have the ability to issue letters of credit totaling \$20.0 million. At September 30, 2017 and December 31, 2016, we had outstanding letters of credit totaling \$0.9 million and \$1.6 million related to certain emergency response vehicle contracts and our workers compensation insurance.

Under the terms of the line of credit and the term notes detailed above, we are required to maintain certain financial ratios and other financial conditions, which limited our available borrowings under our line of credit to a total of approximately \$45.5 million at September 30, 2017 and \$73.6 million at December 31, 2016, net of borrowings outstanding. The agreements prohibit us from incurring additional indebtedness; limit certain acquisitions, investments, advances or loans; limit our ability to pay dividends in certain circumstances; and restrict substantial asset sales. At September 30, 2017, we were in compliance with all debt covenants, and, based on our current outlook for 2017, we expect to be able to meet these financial covenants over the next twelve months.

We had capital lease obligations outstanding of \$0.1 million as of September 30, 2017 due and payable over the next five years.

### Equity Securities

On April 28, 2016, our Board of Directors authorized the repurchase of up to 1.0 million shares of our common stock in open market transactions. At September 30, 2017 there were 1.0 million shares remaining under this repurchase authorization. If we were to repurchase the remaining 1.0 million shares of stock under the repurchase program, it would cost us approximately \$16.4 million based on the closing price of our stock on October 27, 2017. We believe that we have sufficient resources to fund any potential stock buyback in which we may engage.

### Dividends

The amounts or timing of any dividend distribution are subject to earnings, financial condition, liquidity, capital requirements and such other factors as our Board of Directors deems relevant.

On October 24, 2017 our Board of Directors declared a cash dividend of \$0.05 per share of common stock, payable on December 15, 2017 to shareholders of record on November 15, 2017.

On May 3, 2017 our Board of Directors declared a cash dividend of \$0.05 per share of common stock, which was paid on June 15, 2017 to shareholders of record on May 15, 2017.

On November 2, 2016 our Board of Directors declared a cash dividend of \$0.05 per share of common stock, which was paid on December 15, 2016 to shareholders of record on November 15, 2016.

On April 28, 2016 our Board of Directors declared a cash dividend of \$0.05 per share of common stock, which was paid on June 23, 2016 to shareholders of record on May 19, 2016.

The aggregate amount of dividends paid in 2016 was \$3.4 million.

## **CRITICAL ACCOUNTING POLICIES**

The following discussion of critical accounting policies is intended to supplement Note 1 - *General and Summary of Accounting Policies*, of the Notes to Consolidated Financial Statements contained in Item 8 in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 3, 2017. These policies were selected because they are broadly applicable within our operating units, and they involve additional management judgment due to the sensitivity of the methods, assumptions and estimates necessary in determining the related income statement, asset and/or liability amounts.

**Revenue Recognition** - We recognize revenue in accordance with authoritative guidelines, including those of the SEC. Accordingly, revenue is recognized when title to the product and risk of ownership passes to the buyer. On certain customer requested bill and hold transactions, revenue recognition occurs after the customer has been notified that the products have been completed according to the customer specifications, have passed all of our quality control inspections, and are ready for delivery. All sales are shown net of returns, discounts and sales incentive programs, which historically have not been significant. The collectability of any related receivable is reasonably assured before revenue is recognized.

**Accounts Receivable** - We maintain an allowance for customer accounts that reduces receivables to amounts that are expected to be collected. In estimating the allowance for doubtful accounts, we make certain assumptions regarding the risk of uncollectable open receivable accounts. This risk factor is applied to the balance on accounts that are aged over 90 days: generally this reserve has an estimated range from 10-25%. The risk percentage applied to the aged accounts may change based on conditions such as: general economic conditions, industry-specific economic conditions, historical and anticipated customer performance, historical experience with write-offs and the level of past-due amounts from year to year. However, generally our assumptions are consistent year-over-year and there has been little adjustment made to the percentages used. In addition, in the event there are certain known risk factors with an open account, we may increase the allowance to include estimated losses on such “specific” account balances. The “specific” reserves are identified by a periodic review of the aged accounts receivable. If there is an account in question, credit checks are made and there is communication with the customer, along with other means to try to assess if a specific reserve is required. The inclusion of the “specific” reserve has caused the greatest fluctuation in the allowance for doubtful accounts balance historically. Please see Note 1 - *General and Summary of Accounting Policies*, in the Notes to Consolidated Financial Statements contained in Item 8 of our Annual Report on Form 10-K for the year ended December 31, 2016 for further details.

**Goodwill and Other Indefinite-Lived Intangible Assets** – We perform our annual impairment testing for goodwill and indefinite-lived intangible assets as of October 1 of each year, or more frequently if an event occurs or conditions change that would more likely than not reduce the fair value of the asset below its carrying value. At September 30, 2017 we reported goodwill in our Emergency Response Vehicles, Fleet Vehicles and Services, and Specialty Chassis and Vehicles segments. At December 31, 2016, all of our goodwill related to our Fleet Vehicles and Services reportable segment. Our reportable segments were also determined to be the reporting units for goodwill impairment testing at October 1, 2016.

The date of our most recently completed annual impairment testing was October 1, 2016. We performed a two-step impairment test, whereby the first step was comparing the fair value of the reporting unit with its carrying amount, including goodwill. The fair value of the reporting unit was determined by estimating the future cash flows of the reporting unit to which the goodwill relates, and then discounting the future cash flows at a market-participant-derived weighted-average cost of capital. Based on the results of the first step of our two-step impairment test we determined that the fair value of our Fleet Vehicles and Services reporting unit exceeded its carrying costs, and accordingly, there was no impairment of goodwill at the annual testing date.

We completed our most recent annual impairment testing for our indefinite-lived intangible asset, which consisted of our Utilimaster trade name, as of October 1, 2016 by comparing the estimated fair value of the trade name with its carrying value. We estimated the fair value of the trade name based on estimates of future royalty payments that are avoided through our ownership of the trade name, discounted to their present value. Based on the results of our impairment testing, we determined that the fair value of the trade name exceeded its carrying cost at October 1, 2016, and accordingly, there was no impairment at the annual testing date.

With our January 1, 2017 acquisition of Smeal we acquired additional indefinite lived intangible assets in the form of various trade names.

Since October 1, 2016, there have been no events or changes in circumstances that would more likely than not reduce the fair value of any of our reporting units or our indefinite-lived intangible assets below their respective carrying costs.

We cannot predict the occurrence of certain events or changes in circumstances that might adversely affect the carrying value of goodwill and indefinite-lived intangible assets. Such events may include, but are not limited to, the impact of the general economic environment; a material negative change in relationships with significant customers; strategic decisions made in response to economic and competitive conditions; and other risk factors as detailed in Part I, Item 1A “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2016.

See Note 1, *General and Summary of Accounting Policies* and Note 5, *Goodwill and Intangible Assets*, in the Notes to Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended December 31, 2016 and Note 4, *Goodwill and Intangible Assets* in the Notes to Condensed Consolidated Financial Statements contained in Item 1 of this Form 10-Q for further details on our accounting policies and other information regarding goodwill and indefinite-lived intangible assets.

**Warranties** - Our policy is to record a provision for the estimated cost of warranty-related claims at the time of the sale, and periodically adjust the warranty liability to reflect actual experience. The amount of warranty liability accrued reflects actual historical warranty cost, which is accumulated on specific identifiable units. From that point, there is a projection of the expected future cost of honoring our obligations under the warranty agreements. Historically, the cost of fulfilling our warranty obligations has principally involved replacement parts and labor for field retrofit campaigns and recalls, which increase the reserve. Our estimates are based on historical experience, the number of units involved and the extent of features and components included in product models. Over time, this method has been consistently applied and has proven to be an appropriate approach to estimating future costs to be incurred. See also Note 7 – *Commitments and Contingent Liabilities*, of the Notes to Condensed Consolidated Financial Statements contained in Item 1 of this Form 10-Q, for further information regarding warranties.

#### **Provision for Income Taxes**

We account for income taxes under a method that requires deferred income tax assets and liabilities to be recognized using enacted tax rates for the effect of temporary differences between the book and tax bases of recorded assets and liabilities. Authoritative guidance also requires deferred income tax assets, which include state tax credit carryforwards, operating loss carryforwards and deductible temporary differences, be reduced by a valuation allowance if it is more likely than not that some portion or all of the deferred income tax assets will not be realized.

We evaluate the likelihood of realizing our deferred income tax assets by assessing our valuation allowance and by adjusting the amount of such allowance, if necessary. The factors used to assess the likelihood of realization include our forecast of future taxable income, the projected reversal of temporary differences and available tax planning strategies that could be implemented to realize the net deferred income tax assets.

We recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities. The determination is based on the technical merits of the position and presumes that each uncertain tax position will be examined by the relevant taxing authority that has full knowledge of all relevant information. Although management believes the estimates are reasonable, no assurance can be given that the final outcome of these matters will not be different than what is reflected in the historical income tax provisions and accruals.

Interest and penalties attributable to income taxes are recorded as a component of income taxes.

#### **EFFECT OF INFLATION**

Inflation affects us in two principal ways. First, our revolving note payable is generally tied to the prime and LIBOR interest rates so that increases in those interest rates would result in additional interest expense. Second, general inflation impacts prices paid for labor, parts and supplies. Whenever possible, we attempt to cover increased costs of production and capital by adjusting the prices of our products. However, we generally do not attempt to negotiate inflation-based price adjustment provisions into our contracts. Since order lead times can be more than twelve months, we have limited ability to pass on cost increases to our customers on a short-term basis. In addition, the markets we serve are competitive in nature, and competition limits our ability to pass through cost increases in many cases. We strive to minimize the effect of inflation through cost reductions and improved productivity.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

Our primary market risk exposure is a change in interest rates and the effect of such a change on outstanding variable rate short-term and long-term debt. At September 30, 2017, we had \$22.9 million of debt outstanding under our variable rate short-term and long-term debt agreements. An increase of 1% in interest rates would increase our interest expense by approximately \$0.1 million for the remaining three months of 2017. We do not enter into market-risk-sensitive instruments for trading or other purposes.

We do not believe that there has been a material change in the nature or categories of the primary market risk exposures or the particular markets that present the primary risk of loss to us. As of the date of this report, we do not know of or expect any material changes in the general nature of our primary market risk exposure in the near term. In this discussion, “near term” means a period of one year following the date of the most recent balance sheet contained in this report.

Prevailing interest rates and interest rate relationships are primarily determined by market factors that are beyond our control. All information provided in response to this item consists of forward-looking statements. Reference is made to the section captioned “Forward-Looking Statements” before Part I of this Quarterly Report on Form 10-Q for a discussion of the limitations on such statements.

**Item 4. Controls and Procedures.**

An evaluation was performed under the supervision and with the participation of our management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) as of September 30, 2017. Based on and as of the time of such evaluation, our management, including the Chief Executive Officer and Chief Financial Officer, concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report to ensure that information required to be disclosed by us in the reports that we file or submit is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There have been no changes in our internal control over financial reporting during the quarter ended September 30, 2017 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1A. Risk Factors

We have included in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2016, a description of certain risks and uncertainties that could affect our business, future performance or financial condition (the “Risk Factors”). There have been no material changes from the disclosure provided in the Form 10-K for the year ended December 31, 2016 with respect to the Risk Factors. Investors should consider the Risk Factors prior to making an investment decision with respect to our stock.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### Issuer Purchases of Equity Securities

On April 28, 2016, our Board of Directors authorized the repurchase of up to 1.0 million shares of our common stock in open market transactions. During the quarter ended September 30, 2017, no shares were repurchased under this authorization.

During the quarter ended September 30, 2017 there were 11,100 shares delivered by associates in satisfaction of tax withholding obligations that occurred upon the vesting of restricted shares. These shares are not repurchased pursuant to the Board of Directors authorization disclosed above.

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Number of Shares that May Yet Be Purchased Under the Plans or Programs (1)
July 1 to July 31	1,719	\$ 8.85	-	1,000,000
August 1 to August 31	9,260	8.90	-	1,000,000
September 1 to September 30	121	9.35	-	1,000,000
Total	11,100	\$ 8.90	-	1,000,000

(1) This column reflects the number of shares that may yet be purchased pursuant to the April 28, 2016 Board authorization described above.

**Item 6. Exhibits.**

(a) Exhibits. The following documents are filed as exhibits to this report on Form 10-Q:

<u>Exhibit No.</u>	<u>Document</u>
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act.
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act.
32	Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. § 1350.
101.INS	XBRL Instance Document
101.SCH	XBRL Schema Document
101.CAL	XBRL Calculation Linkbase Document
101.DEF	XBRL Definition Linkbase Document
101.LAB	XBRL Label Linkbase Document
101.PRE	XBRL Presentation Linkbase Document

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 1, 2017

SPARTAN MOTORS, INC.

By /s/ Frederick J. Sohm  
Frederick J. Sohm  
Chief Financial Officer and Treasurer  
(Principal Financial and Accounting Officer)

## EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Document</u>
31.1	<a href="#"><u>Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act.</u></a>
31.2	<a href="#"><u>Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act.</u></a>
32	<a href="#"><u>Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. § 1350.</u></a>
101.INS	XBRL Instance Document
101.SCH	XBRL Schema Document
101.CAL	XBRL Calculation Linkbase Document
101.DEF	XBRL Definition Linkbase Document
101.LAB	XBRL Label Linkbase Document
101.PRE	XBRL Presentation Linkbase Document

**EXHIBIT 31.1**

**CERTIFICATION**

I, Daryl M. Adams, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Spartan Motors, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2017

/s/ Daryl M. Adams

Daryl M. Adams

President and Chief Executive Officer

Spartan Motors, Inc.

## CERTIFICATION

I, Frederick J. Sohm, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Spartan Motors, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2017

/s/ Frederick J. Sohm

---

Frederick J. Sohm  
Chief Financial Officer and Treasurer  
Spartan Motors, Inc.

**EXHIBIT 32**

**CERTIFICATION**

Each of the undersigned hereby certifies in his capacity as an officer of Spartan Motors, Inc. (the "Company"), pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350 that:

1. The Quarterly Report on Form 10-Q of the Company for the period ended September 30, 2017 (the "Report") fully complies with the requirements of Section 13(a) of the Securities and Exchange Act of 1934 (15 U.S.C. 78m); and
2. The information contained in the Report fairly presents, in all material respects, the financial condition at the end of such period and results of operations of the Company for such period.

Dated: November 1, 2017

/s/ Daryl M. Adams

Daryl M. Adams

President and Chief Executive Officer

Dated: November 1, 2017

/s/ Frederick J. Sohm

Frederick J. Sohm

Chief Financial Officer and Treasurer